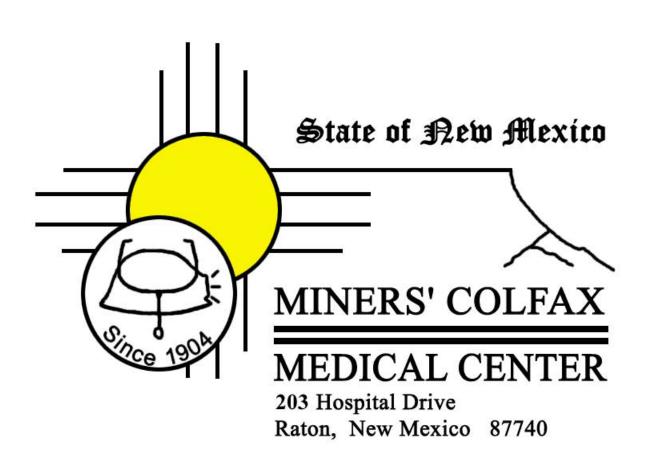
## **Miners Colfax Medical Center**

# Fiscal Year 2026 Appropriation Request



ACUTE CARE 203 Hospital Drive Raton, New Mexico 87740 (575) 445-3661



LONG TERM CARE 900 South Sixth Raton, New Mexico 87740 (575) 445-3661

Date: September 3, 2024

To: DFA Budget Division

Legislative Finance Committee

Re: Fiscal Year 2026 Appropriation Request

Agency 66200

Attached for your review and consideration is the Miners' Colfax Medical Center's (MCMC) Fiscal Year 2026 Appropriation Request. This year's request is very similar that of the previous year due to the legislative support received in FY 2024 and current year, FY 2025. As MCMC does not normally receive State General Fund appropriations, it was necessary to request General Fund support to prevent reduction in essential healthcare services to the region, primarily related to Women's Healthcare and Labor/Deliver services. Through the support and relief granted through a single year Special Appropriation, SB17 and SB161, MCMC has experienced financial improvement and a significant improvement in its Days Cash On Hand without a reduction in critical Women's Health and/or Surgical Services. As a result of the previous support that is noted above, MCMC is requesting a very minimal increase of 1% for FYE 2026 as compared to FYE 2025.

As a rural medical facility, MCMCs most significant challenge continues to be recruiting and retaining licensed clinical staff. Rural recruitment challenges are much greater as compared to the private, urban medical centers located in larger communities which have more favorable economic conditions. In addition, few privately run physician offices continue to exist in rural areas, and Northeastern New Mexico is no exception. To offset the loss of physicians operating private medical practices, it has become necessary for MCMC to expand its medical services to include a Rural Health Clinic, Women's Health Clinic, Surgical Clinic, and an expanded Black Lung Outreach program. This has been accomplished through the employment of physicians, and mid-level providers (Physician's Assistant, Nurse Practitioner) and the staff required to support them. With this in mind, market wage adjustments for providers, nurses and other key clinical professionals will be needed to attract and retain the necessary workforce to sustain MCMC in the future.

In the ever-changing healthcare industry, MCMC continues to evolve and strives to be the model in providing quality integrated healthcare to the Miners of New Mexico and the residents of the region.

If there are any questions, please contact us at 575-445-3661 or via email below.

Sincerely,

Bo Beames Chief Executive Officer bo.beames@mcmc.nm.gov Lonny Medina Chief Financial Officer lonny.medina@mcmc.gov

## APPROPRIATION REQUEST CERTIFICATION FORM S-1

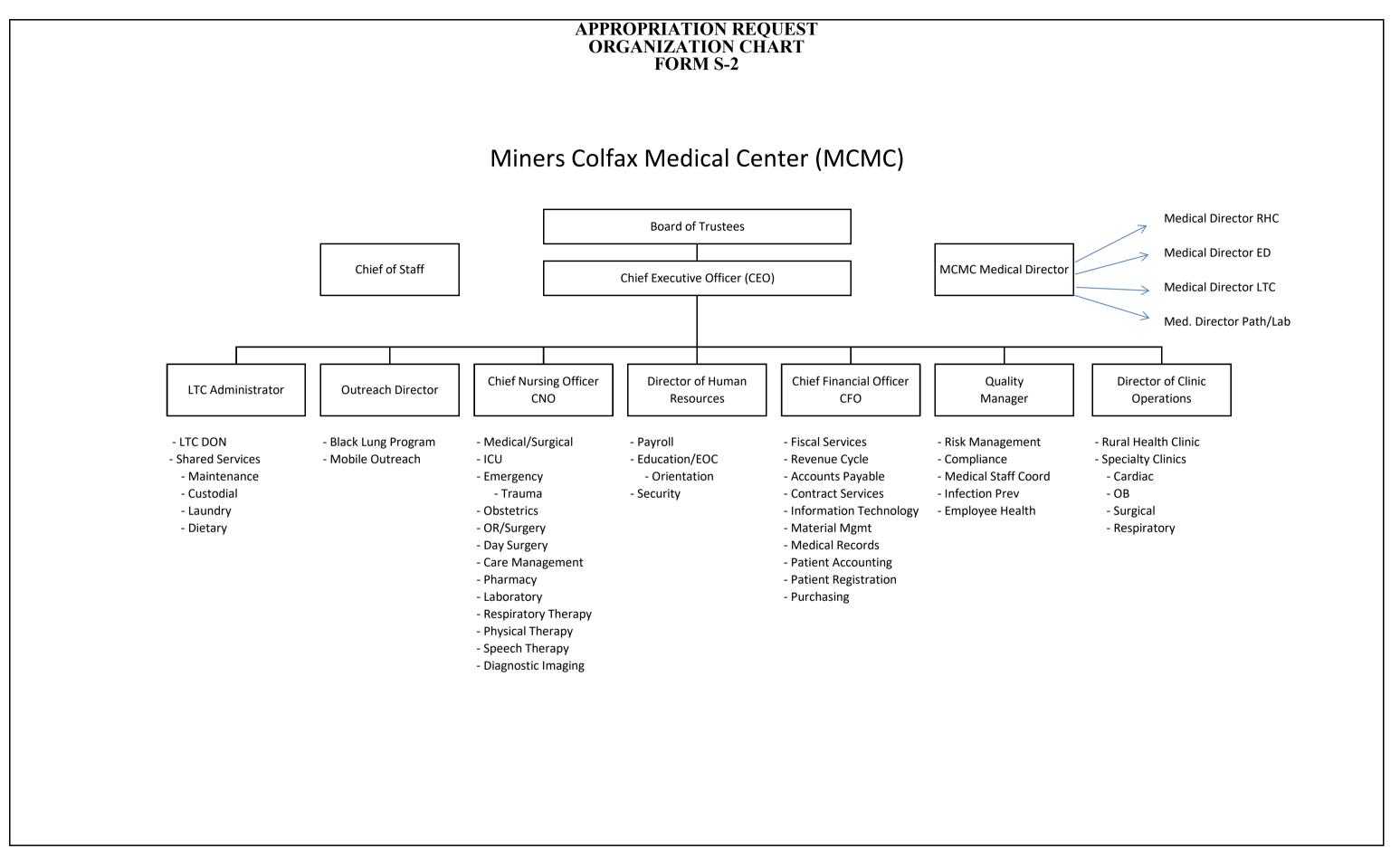
Agency Name:	Miners' Hospital of New	Mexico	Business Unit:	66200
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	Bo Beames, CEO		.š	
	Shawn Jeffrey, President			
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	Lonny Medina, CFO			
	203 Hospital Dr. Raton, NM 87740	575-445-7790	lonny.medina@mcmc.nm.gov	

Note: Appropriation Requests for agencies headed by a board or commission must be approved by the board or commission by official action and signed by the chairperson. Operating Budgets of other agencies must be signed by the director or secretary. Appropriation Requests not properly signed will be returned.

Agency Name: Miners' Colfax Medical Center

Program Name:

Business Unit: 66200
Program Code: P723



#### P-1 Program Overview

**BU PCode** 66200 P723

#### **Program Description:**

Miners' Colfax Medical Center operates a 25 bed Critical Access Hospital, a Rural Health Clinic and a 37 bed Long Term Care Facility which also houses the national recognized Black Lung Program and Outreach Services for Miners.

The Vision for Miners' Colfax Medical Center is to foster a culture where all staff are committed to the following values and behaviors

- ? Continuous learning and improvement
- ? Accountability
- ? Respectful and responsiveness
- ? Engagement in collaboration and teamwork
- ? Safe and secure environment

Strategic planning and stakeholder input continue to be the guiding force behind operations at Miners' Colfax Medical Center. Strategic planning sessions are conducted with the Board of Trustees, Medical Staff, and Leadership Team to develop an Annual MCMC Plan. Emphasis will be on community input as we move forward on sharing the MCMC Plan with key community stakeholders and groups.

The Chief Executive and the Executive Leadership Team, with oversight from the Board of Trustees will be responsible for the overall implementation of the MCMC Annual Plan in order to achieve high quality, highly reliable healthcare in fulfillment of its overarching mission.

Friday, September 6, 2024 Page 1 of 3

66200

#### State of New Mexico

#### BU PCode

#### **P-1 Program Overview**

## Major Issues and Accomplishments:

P723

Over recent years, Miners' Colfax Medical Center (MCMC) has been recognized as a Top 100 and Top 20 Critical Access Hospital in the US by the National Rural Health Association (NRHA). MCMC offers patients a wide variety of health and wellness programs to meet their healthcare needs. As a state agency we are part of a healthcare network able to provide specialty service in a rural community such as surgical services, outpatient diagnostic services and primary care. Operations include a 25 bed Acute Care/Critical Access Hospital, with Inpatient, Surgical, Obstetrical, and Emergency Care Units. The Rural Health Clinic enables Miners' Colfax Medical Center to provide needed primary care services to the community. As healthcare reform changes are put into place, MCMC is being proactive and working to implement Value Based Payment (VBP) Models that will reward quality and value over quantity for care that is delivered to the local population in the future.

Miners' Colfax Medical Center (MCMC) Long Term Care Facility is ranked among the top Nursing Homes in New Mexico (5 Star CMS rating), providing comfort, warmth and security to our residents. We pride ourselves in being a facility that is the benchmark for quality throughout the state. Our licensed nursing staff offers 24-hour care to our residents including administration of medication and treatment. We offer assistance with daily living activities such as bathing, dressing, eating, personal hygiene and ambulation. Individualized care plans are created by a multi-disciplinary team consisting of nursing, dietary, social workers and family which enable us to provide specialized care to our residents.

Miners' Colfax Medical Center has a long history of providing Black Lung Services to Miners throughout New Mexico. Our Black Lung Program takes pride in the development of our services and we will continue to strive to meet our mission. Miners' Colfax Medical Center's Black Lung Program has identified approximately 16,000 active and retired New Mexico miners who would benefit from Black lung Services through our mobile Medical Unit which travels throughout New Mexico providing screening, diagnosis, and treatment to individuals who may suffer from a mining related occupational illness or injury. A recent telemedicine collaboration with UNM allows Miners' Colfax Medical Center Outreach unit to reach more miners and make the program more efficient and effective.

Major Issues: (1) Rising labor costs associated with the current national shortage of licensed healthcare professionals (2) Aging physician population has caused MCMC to move to a model utilizing a high number of commuter providers that travel in from other communities in New Mexico and Colorado (3) Closure of Intensive Care unit due to loss in Medicaid payment and high use of agency staff (traveler) in the ICU(4) Need for additional Behavioral Health Services (5) Future viability of Obstetrics and Labor/Delivery Services due to high labor cost, low utilization and use of traveling RN's

Accomplishments: (1) Continued deployment of pro-active, preventative measures related to Cybersecurity (2) Continued Optimization of Electronic Medical Record System (Oracle CERNER acquired in late 2022) with significant benefits realized with regard to inventory management of medical equipment and supplies (3) approximate 50% reduction (from 20 to 10) in use of high cost traveler agency staff for RN and Licensed Clinical positions (4) successful LTC Facility DOH Survey (5) Continued review and improvement in Medical Staff Peer Review (Case Review) and Utilization Review processes

Changes: (1) Closure of Intensive Care Unit (2) Optimization of new electronic medical record system (Oracle CERNER) (3) Financial analysis of Rural Health Clinic designation for improved reimbursement of provider professional fees (4) Development and implementation of 3 year capital plan to include assessment of aging HVAC system for phased replacement of facility rooftop units.

Friday, September 6, 2024 Page 2 of 3

#### Healthcare

**BU PCode** 66200 P723

#### P-1 Program Overview

#### **Overview of Request:**

In Fiscal Year 2024 we had approximately 26,000 patient encounters and we anticipate encounters to grow in FY25 and beyond. We are currently in the process of optimizing a new electronic medical record system that will capture more charges and thus produce more net revenue. Staffing issues remain a concern as it is very hard to get staff willing to work and live in a rural community. The biggest cost increases in FY24 have been in employee personnel and benefits, contractual costs for agency staff, cost of drugs, medical supplies, and the conversion to a new electronic medical record system. We estimate those trends to continue for the foreseeable future.

#### **Programmatic Changes:**

Program Changes: (1) Continued closure of Intensive Care Unit (2) Potential closure of Obstetrics and Labor/ Delivery Service (3) Loss of General Surgeon and need to staff with expensive Locums Tenens providers will permanent recruitment is undertaken (4) Search and replacement for current CEO who is retiring in CY 2025.

#### **Base Budget Justification:**

MCMC received \$3.5 million from the State of New Mexico General Fund in fiscal year 24 and \$3.6 million in fiscal year 25. MCMC is not requesting any General Fund Appropriations in fiscal year 26 as we anticipate receiving approximately \$6.2 million from the new Healthcare Delivery Access Act.

MCMC anticipates higher wages as we continue to work on hiring permanent employees and reducing agency clinical staff. Unfortunately, we have also seen a significant increase in employee benefits and insurance costs. Therefore, we are expecting "Personal Services and Employee Benefits" costs to increase by 7.4% over actual FY24 cost. MCMC also continues to see contractual healthcare services and healthcare supply costs increase year after year. Therefore, we are expecting "Contractual Services" costs to increase by 3.9% and "Other" costs to increase by 9.8% over actual fiscal year 24 cost. The total FY26 budget increase request in all categories is 7.1% over actual fiscal year 24 cost.

Friday, September 6, 2024 Page 3 of 3

#### **S-8 Financial Summary**

(Dollars in Thousands)

BU PCode Department 66200 0000 0000000000

	2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY Base	2026 Agency Request Expansion	 Total
REVENUE							
111 General Fund Transfers	0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
112 Other Transfers	9,900.0	8,890.5	9,560.0	0.0	8,350.0	0.0	8,350.0
120 Federal Revenues	16,242.0	12,778.9	15,446.0	0.0	12,982.0	0.0	12,982.0
130 Other Revenues	20,899.0	16,033.0	17,461.5	0.0	21,542.0	0.0	21,542.0
REVENUE, TRANSFERS	47,041.0	41,202.4	42,467.5	0	42,874.0	0.0	42,874.0
REVENUE	47,041.0	41,202.4	42,467.5	0	42,874.0	0.0	42,874.0
EXPENSE							
200 Personal Services and Employee Benefits	25,980.0	22,564.9	24,540.5	34,086.5	24,228.0	0.0	24,228.0
300 Contractual services	12,686.0	8,537.0	10,061.0	0.0	8,867.0	0.0	8,867.0
400 Other	8,375.0	8,291.3	7,316.0	0.0	9,104.0	0.0	9,104.0
EXPENDITURES	47,041.0	39,393.2	41,917.5	34,086.48	42,199.0	0.0	42,199.0
500 Other financing uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
OTHER FINANCING USES	0.0	0.0	550.0	0	675.0	0.0	675.0
EXPENSE	47,041.0	39,393.2	42,467.5	34,086.48	42,874.0	0.0	42,874.0
FTE POSITIONS							
810 Permanent	235.00	267.00	235.00	267.00	235.00	0.00	235.00
820 Term	20.00	12.00	20.00	12.00	20.00	0.00	20.00
830 Temporary	3.00	15.00	3.00	15.00	3.00	0.00	3.00
FTEs	258.00	294.00	258.00	294.00	258.00	0.00	258.00
FTE POSITIONS	258.00	294.00	258.00	294.00	258.00	0.00	258.00

#### **S-8 Financial Summary**

(Dollars in Thousands)

BU PCode Department 66200 P723 000000

	2023-24	2023-24	2024-25	2025-26		2026 Agency Request	
	Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
REVENUE							
111 General Fund Transfers	0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
112 Other Transfers	9,900.0	8,890.5	9,560.0	0.0	8,350.0	0.0	8,350.0
120 Federal Revenues	16,242.0	12,778.9	15,446.0	0.0	12,982.0	0.0	12,982.0
130 Other Revenues	20,899.0	16,033.0	17,461.5	0.0	21,542.0	0.0	21,542.0
REVENUE, TRANSFERS	47,041.0	41,202.4	42,467.5	0.0	42,874.0	0.0	42,874.0
REVENUE	47,041.0	41,202.4	42,467.5	0.0	42,874.0	0.0	42,874.0
EXPENSE							
200 Personal Services and Employee Benefits	25,980.0	22,564.9	24,540.5	34,086.5	24,228.0	0.0	24,228.0
300 Contractual services	12,686.0	8,537.0	10,061.0	0.0	8,867.0	0.0	8,867.0
400 Other	8,375.0	8,291.3	7,316.0	0.0	9,104.0	0.0	9,104.0
EXPENDITURES	47,041.0	39,393.2	41,917.5	34,086.48	42,199.0	0.0	42,199.0
500 Other financing uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
OTHER FINANCING USES	0.0	0.0	550.0	0	675.0	0.0	675.0
EXPENSE	47,041.0	39,393.2	42,467.5	34,086.48	42,874.0	0.0	42,874.0
FTE POSITIONS							
810 Permanent	235.00	267.00	235.00	267.00	235.00	0.00	235.00
820 Term	20.00	12.00	20.00	12.00	20.00	0.00	20.00
830 Temporary	3.00	15.00	3.00	15.00	3.00	0.00	3.00
FTEs	258.00	294.00	258.00	294.00	258.00	0.00	258.00
FTE POSITIONS	258.00	294.00	258.00	294.00	258.00	0.00	258.00

BU PCode 66200 0000 Department 0000000000

## S-9 Account Code Revenue/Expenditure Summary (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 2026 Base E	Agency Reque	est Total
499105	General Fd. Appropriation	0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
111	General Fund Transfers	0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
433109	License Plates - Interagency	0.0	2.3	0.0	0.0	3.0	0.0	3.0
499905	Other Financing Sources	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
499906	OFS - INTRA-Agency	9,900.0	8,888.3	9,560.0	0.0	8,347.0	0.0	8,347.0
112	Other Transfers	9,900.0	8,890.5	9,560.0	0.0	8,350.0	0.0	8,350.0
451903	Federal Direct - Operating	1,200.0	1,296.7	1,046.0	0.0	1,500.0	0.0	1,500.0
453001	Federal - Contracts & Other	15,042.0	11,482.2	14,400.0	0.0	11,482.0	0.0	11,482.0
120	Federal Revenues	16,242.0	12,778.9	15,446.0	0.0	12,982.0	0.0	12,982.0
434202	Meals	90.0	112.3	90.0	0.0	113.0	0.0	113.0
434302	Payments For Care-Government	3,250.0	1,942.1	600.0	0.0	6,200.0	0.0	6,200.0
434402	Payments For Care-Individuals	16,941.0	13,705.9	16,057.5	0.0	14,956.0	0.0	14,956.0
441101	Interest On Bank Deposits	2.0	0.5	2.0	0.0	1.0	0.0	1.0
441201	Interest On Investments	51.0	2.0	2.0	0.0	2.0	0.0	2.0
441203	Interest On Investments	0.0	7.8	6.0	0.0	8.0	0.0	8.0
442101	Land - Rental Or Lease	40.0	0.0	3.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease	0.0	29.3	28.0	0.0	29.0	0.0	29.0
475101	Other Gifts & Grants	500.0	202.9	314.0	0.0	203.0	0.0	203.0
496901	Miscellaneous Revenue	25.0	23.5	354.0	0.0	23.0	0.0	23.0
496902	Miscellaneous Revenue	0.0	6.8	5.0	0.0	7.0	0.0	7.0
130	Other Revenues	20,899.0	16,033.0	17,461.5	0.0	21,542.0	0.0	21,542.0
TOTAL	REVENUE	47,041.0	41,202.4	42,467.5	0	42,874.0	0.0	42,874.0
520100	Exempt Perm Positions P/T&F/T	270.0	273.9	271.0	284.6	290.0	0.0	290.0
520200	Term Positions	2,750.0	2,290.6	2,508.0	2,052.4	2,428.0	0.0	2,428.0
520300	Classified Perm Positions F/T	11,989.4	11,652.7	12,645.7	21,075.5	12,199.0	0.0	12,199.0
520400	Classified Perm Positions P/T	700.0	93.0	432.0	62.1	99.0	0.0	99.0
520500	Temporary Positions F/T & P/T	600.0	356.3	467.0	1,988.4	378.0	0.0	378.0
520600	Paid Unused Sick Leave	11.0	21.1	31.0	0.0	22.0	0.0	22.0
520700	Overtime & Other Premium Pay	1,850.0	1,664.4	1,727.0	0.0	1,764.0	0.0	1,764.0
520800	Annl & Comp Paid At Separation	220.0	104.9	141.0	0.0	111.0	0.0	111.0
520900	Differential Pay	190.0	133.3	142.0	0.0	141.0	0.0	141.0
521100	Group Insurance Premium	1,400.0	1,293.1	1,217.8	1,937.7	1,371.0	0.0	1,371.0
521200	Retirement Contributions	3,500.2	2,656.9	2,815.3	4,608.5	2,816.0	0.0	2,816.0

BU PCode 66200 0000 Department 0000000000

## S-9 Account Code Revenue/Expenditure Summary (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20 Base	26 Agency Requ Expansion	est Total
521300	FICA	1,479.6	1,062.9	1,183.3	1,560.4	1,127.0	0.0	1,127.0
521400	Workers' Comp Assessment Fee	3.0	1.8	3.0	0.0	3.0	0.0	3.0
521410	GSD Work Comp Insur Premium	198.0	197.5	254.0	0.0	440.0	0.0	440.0
521500	Unemployment Comp Premium	44.0	43.5	0.0	0.0	46.0	0.0	46.0
521600	Employee Liability Ins Premium	394.0	442.1	402.0	0.0	699.0	0.0	699.0
521700	RHC Act Contributions	380.8	277.0	300.4	517.0	294.0	0.0	294.0
200	Personal Services and Employee Bene	25,980.0	22,564.9	24,540.5	34,086.5	24,228.0	0.0	24,228.0
535100	Medical Services	12,220.0	7,949.4	9,531.0	0.0	8,231.0	0.0	8,231.0
535200	Professional Services	200.0	276.8	296.0	0.0	293.0	0.0	293.0
535300	Other Services	100.0	82.5	48.0	0.0	87.0	0.0	87.0
535309	Other Services - Interagency	0.0	0.0	10.0	0.0	0.0	0.0	0.0
535400	Audit Services	66.0	57.7	62.0	0.0	73.0	0.0	73.0
535500	Attorney Services	100.0	170.8	114.0	0.0	183.0	0.0	183.0
300	Contractual services	12,686.0	8,537.0	10,061.0	0.0	8,867.0	0.0	8,867.0
542100	Employee I/S Mileage & Fares	15.0	6.0	3.0	0.0	6.0	0.0	6.0
542200	Employee I/S Meals & Lodging	25.0	16.4	17.0	0.0	17.0	0.0	17.0
542300	Brd & Comm Mbr Meals & Lodging	7.0	5.4	1.0	0.0	6.0	0.0	6.0
542310	Brd & Comm Mbr Mileage & Fares	5.0	1.2	3.0	0.0	1.0	0.0	1.0
542500	Transp - Fuel & Oil	15.0	19.5	22.0	0.0	21.0	0.0	21.0
542600	Transp - Parts & Supplies	12.0	9.1	19.0	0.0	10.0	0.0	10.0
542700	Transp - Transp Insurance	40.0	30.2	30.0	0.0	32.0	0.0	32.0
542900	Transp - Other Travel	9.0	3.6	6.0	0.0	4.0	0.0	4.0
543100	Maint - Grounds & Roadways	6.0	1.3	2.0	0.0	1.0	0.0	1.0
543200	Maint - Furn, Fixt, Equipment	600.0	774.6	565.0	0.0	822.0	0.0	822.0
543300	Maint - Buildings & Structures	110.0	186.7	145.0	0.0	198.0	0.0	198.0
543400	Maint - Property Insurance	68.0	67.3	73.0	0.0	116.0	0.0	116.0
543500	Maint - Supplies	95.0	107.0	75.0	0.0	113.0	0.0	113.0
543600	Maint - Laundry/Dry Cleaning	15.0	0.7	0.0	0.0	1.0	0.0	1.0
543700	Maintenance Services	5.0	4.4	2.0	0.0	5.0	0.0	5.0
543820	Maintenance IT	50.0	30.2	46.0	0.0	32.0	0.0	32.0
543830	IT HW/SW Agreements	1,000.0	1,132.8	1,504.0	0.0	1,171.0	0.0	1,171.0
543900	Other Maintenance	110.0	0.0	103.0	0.0	0.0	0.0	0.0
544000	Supply Inventory IT	80.0	35.4	112.0	0.0	50.0	0.0	50.0

BU PCode 66200 0000 Department 0000000000

## S-9 Account Code Revenue/Expenditure Summary (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20 Base	26 Agency Requ Expansion	est Total
544100	Supplies-Office Supplies	30.0	22.4	28.0	0.0	24.0	0.0	24.0
544200	Supplies-Medical,Lab,Personal	1,670.0	1,752.0	1,956.0	0.0	1,815.0	0.0	1,815.0
544300	Supplies-Drugs	932.0	519.7	430.0	0.0	551.0	0.0	551.0
544400	Supplies-Field Supplies	15.0	9.1	6.0	0.0	10.0	0.0	10.0
544500	Supplies-Food	258.0	321.7	330.0	0.0	340.0	0.0	340.0
544600	Supplies-Kitchen Supplies	28.0	34.1	36.0	0.0	36.0	0.0	36.0
544700	Supplies-Clothng, Unifrms, Linen	30.0	25.4	28.0	0.0	27.0	0.0	27.0
544800	Supplies-Education&Recreation	8.0	1.1	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	90.0	58.9	70.0	0.0	62.0	0.0	62.0
545600	Reporting & Recording	110.0	79.3	62.0	0.0	84.0	0.0	84.0
545700	ISD Services	12.0	30.4	13.0	0.0	38.0	0.0	38.0
545710	DOIT HCM Assessment Fees	83.0	83.6	96.0	0.0	102.0	0.0	102.0
545900	Printing & Photo Services	7.0	8.1	2.0	0.0	9.0	0.0	9.0
546100	Postage & Mail Services	18.0	14.0	9.0	0.0	15.0	0.0	15.0
546310	Utilities - Sewer/Garbage	65.0	65.2	64.0	0.0	69.0	0.0	69.0
546320	Utilities - Electricity	370.0	363.9	344.0	0.0	375.0	0.0	375.0
546330	Utilities - Water	20.0	15.4	12.0	0.0	16.0	0.0	16.0
546340	Utilities - Natural Gas	150.0	91.5	150.0	0.0	97.0	0.0	97.0
546400	Rent Of Land & Buildings	13.0	0.0	1.0	0.0	0.0	0.0	0.0
546500	Rent Of Equipment	200.0	52.1	78.0	0.0	55.0	0.0	55.0
546600	Communications	100.0	40.3	70.0	0.0	43.0	0.0	43.0
546610	DOIT Telecommunications	123.0	120.7	136.0	0.0	129.0	0.0	129.0
546700	Subscriptions/Dues/License Fee	95.0	114.4	89.0	0.0	121.0	0.0	121.0
546709	Subscription & Due Interagency	3.0	0.0	2.0	0.0	0.0	0.0	0.0
546800	Employee Training & Education	65.0	49.5	53.0	0.0	52.0	0.0	52.0
546900	Advertising	15.0	6.4	9.0	0.0	7.0	0.0	7.0
547000	Legal Settlements	0.0	17.5	1.0	0.0	19.0	0.0	19.0
547105	Bank Fees/Services	70.0	46.3	49.0	0.0	49.0	0.0	49.0
547300	Care & Support	25.0	7.3	16.0	0.0	8.0	0.0	8.0
547700	Debt Service-Principal	1,140.0	1,140.0	0.0	0.0	1,416.0	0.0	1,416.0
547800	Debt Service-Interest	121.0	145.3	0.0	0.0	83.0	0.0	83.0
547900	Miscellaneous Expense	20.0	418.6	8.0	0.0	444.0	0.0	444.0
547999	Request to Pay Prior Year	30.0	46.4	102.0	0.0	49.0	0.0	49.0

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## S-9 Account Code Revenue/Expenditure Summary (Dollars in Thousands)

		2023-24	2023-24	2024-25	2025-26		26 Agency Requ	
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
548300	Information Tech Equipment	50.0	20.9	0.0	0.0	0.0	0.0	0.0
548400	Other Equipment	50.0	27.2	300.0	0.0	300.0	0.0	300.0
548800	Automotive & Aircraft	0.0	50.7	0.0	0.0	0.0	0.0	0.0
548900	Buildings & Structures	50.0	11.6	0.0	0.0	0.0	0.0	0.0
549600	Employee O/S Mileage & Fares	12.0	16.7	12.0	0.0	18.0	0.0	18.0
549700	Employee O/S Meals & Lodging	20.0	30.4	25.0	0.0	32.0	0.0	32.0
549800	Brd & Comm O/S Mileage & Fares	5.0	0.0	0.0	0.0	0.0	0.0	0.0
549900	Brd & Comm O/S Meals & Lodging	5.0	1.4	0.0	0.0	2.0	0.0	2.0
400	Other	8,375.0	8,291.3	7,316.0	0.0	9,104.0	0.0	9,104.0
555100	Other Financing Uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
555106	OFU - INTRA-Agency	0.0	0.0	0.0	0.0	0.0	0.0	0.0
500	Other financing uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
TOTAL	EXPENSE	47,041.0	39,393.2	42,467.5	34,086.48	42,874.0	0.0	42,874.0
810	Permanent	235.00	267.00	235.00	267.00	235.00	0.00	235.00
810	Permanent	235.00	267.00	235.00	267.00	235.00	0.00	235.00
820	Term	20.00	12.00	20.00	12.00	20.00	0.00	20.00
820	Term	20.00	12.00	20.00	12.00	20.00	0.00	20.00
830	Temporary	3.00	15.00	3.00	15.00	3.00	0.00	3.00
830	Temporary	3.00	15.00	3.00	15.00	3.00	0.00	3.00
TOTAL	FTE POSITIONS	258.00	294.00	258.00	294.00	258.00	0.00	258.00

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## S-9 Account Code Revenue/Expenditure Summary (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20 Base	26 Agency Requ Expansion	est Total
499105	General Fd. Appropriation	0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
111	General Fund Transfers	0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
433109	License Plates - Interagency	0.0	2.3	0.0	0.0	3.0	0.0	3.0
499905	Other Financing Sources	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
499906	OFS - INTRA-Agency	9,900.0	8,888.3	9,560.0	0.0	8,347.0	0.0	8,347.0
112	Other Transfers	9,900.0	8,890.5	9,560.0	0.0	8,350.0	0.0	8,350.0
451903	Federal Direct - Operating	1,200.0	1,296.7	1,046.0	0.0	1,500.0	0.0	1,500.0
453001	Federal - Contracts & Other	15,042.0	11,482.2	14,400.0	0.0	11,482.0	0.0	11,482.0
120	Federal Revenues	16,242.0	12,778.9	15,446.0	0.0	12,982.0	0.0	12,982.0
434202	Meals	90.0	112.3	90.0	0.0	113.0	0.0	113.0
434302	Payments For Care-Government	3,250.0	1,942.1	600.0	0.0	6,200.0	0.0	6,200.0
434402	Payments For Care-Individuals	16,941.0	13,705.9	16,057.5	0.0	14,956.0	0.0	14,956.0
441101	Interest On Bank Deposits	2.0	0.5	2.0	0.0	1.0	0.0	1.0
441201	Interest On Investments	51.0	2.0	2.0	0.0	2.0	0.0	2.0
441203	Interest On Investments	0.0	7.8	6.0	0.0	8.0	0.0	8.0
442101	Land - Rental Or Lease	40.0	0.0	3.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease	0.0	29.3	28.0	0.0	29.0	0.0	29.0
475101	Other Gifts & Grants	500.0	202.9	314.0	0.0	203.0	0.0	203.0
496901	Miscellaneous Revenue	25.0	23.5	354.0	0.0	23.0	0.0	23.0
496902	Miscellaneous Revenue	0.0	6.8	5.0	0.0	7.0	0.0	7.0
130	Other Revenues	20,899.0	16,033.0	17,461.5	0.0	21,542.0	0.0	21,542.0
TOTAL	REVENUE	47,041.0	41,202.4	42,467.5	0.0	42,874.0	0.0	42,874.0
520100	Exempt Perm Positions P/T&F/T	270.0	273.9	271.0	284.6	290.0	0.0	290.0
520200	Term Positions	2,750.0	2,290.6	2,508.0	2,052.4	2,428.0	0.0	2,428.0
520300	Classified Perm Positions F/T	11,989.4	11,652.7	12,645.7	21,075.5	12,199.0	0.0	12,199.0
520400	Classified Perm Positions P/T	700.0	93.0	432.0	62.1	99.0	0.0	99.0
520500	Temporary Positions F/T & P/T	600.0	356.3	467.0	1,988.4	378.0	0.0	378.0
520600	Paid Unused Sick Leave	11.0	21.1	31.0	0.0	22.0	0.0	22.0
520700	Overtime & Other Premium Pay	1,850.0	1,664.4	1,727.0	0.0	1,764.0	0.0	1,764.0
520800	Annl & Comp Paid At Separation	220.0	104.9	141.0	0.0	111.0	0.0	111.0
520900	Differential Pay	190.0	133.3	142.0	0.0	141.0	0.0	141.0
521100	Group Insurance Premium	1,400.0	1,293.1	1,217.8	1,937.7	1,371.0	0.0	1,371.0
521200	Retirement Contributions	3,500.2	2,656.9	2,815.3	4,608.5	2,816.0	0.0	2,816.0

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## S-9 Account Code Revenue/Expenditure Summarv (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20 Base	26 Agency Reque	est Total
521300	FICA	1,479.6	1,062.9	1,183.3	1,560.4	1,127.0	0.0	1,127.0
521400	Workers' Comp Assessment Fee	3.0	1.8	3.0	0.0	3.0	0.0	3.0
521410	GSD Work Comp Insur Premium	198.0	197.5	254.0	0.0	440.0	0.0	440.0
521500	Unemployment Comp Premium	44.0	43.5	0.0	0.0	46.0	0.0	46.0
521600	Employee Liability Ins Premium	394.0	442.1	402.0	0.0	699.0	0.0	699.0
521700	RHC Act Contributions	380.8	277.0	300.4	517.0	294.0	0.0	294.0
200	Personal Services and Employee Bene	25,980.0	22,564.9	24,540.5	34,086.5	24,228.0	0.0	24,228.0
535100	Medical Services	12,220.0	7,949.4	9,531.0	0.0	8,231.0	0.0	8,231.0
535200	Professional Services	200.0	276.8	296.0	0.0	293.0	0.0	293.0
535300	Other Services	100.0	82.5	48.0	0.0	87.0	0.0	87.0
535309	Other Services - Interagency	0.0	0.0	10.0	0.0	0.0	0.0	0.0
535400	Audit Services	66.0	57.7	62.0	0.0	73.0	0.0	73.0
535500	Attorney Services	100.0	170.8	114.0	0.0	183.0	0.0	183.0
300	Contractual services	12,686.0	8,537.0	10,061.0	0.0	8,867.0	0.0	8,867.0
542100	Employee I/S Mileage & Fares	15.0	6.0	3.0	0.0	6.0	0.0	6.0
542200	Employee I/S Meals & Lodging	25.0	16.4	17.0	0.0	17.0	0.0	17.0
542300	Brd & Comm Mbr Meals & Lodging	7.0	5.4	1.0	0.0	6.0	0.0	6.0
542310	Brd & Comm Mbr Mileage & Fares	5.0	1.2	3.0	0.0	1.0	0.0	1.0
542500	Transp - Fuel & Oil	15.0	19.5	22.0	0.0	21.0	0.0	21.0
542600	Transp - Parts & Supplies	12.0	9.1	19.0	0.0	10.0	0.0	10.0
542700	Transp - Transp Insurance	40.0	30.2	30.0	0.0	32.0	0.0	32.0
542900	Transp - Other Travel	9.0	3.6	6.0	0.0	4.0	0.0	4.0
543100	Maint - Grounds & Roadways	6.0	1.3	2.0	0.0	1.0	0.0	1.0
543200	Maint - Furn, Fixt, Equipment	600.0	774.6	565.0	0.0	822.0	0.0	822.0
543300	Maint - Buildings & Structures	110.0	186.7	145.0	0.0	198.0	0.0	198.0
543400	Maint - Property Insurance	68.0	67.3	73.0	0.0	116.0	0.0	116.0
543500	Maint - Supplies	95.0	107.0	75.0	0.0	113.0	0.0	113.0
543600	Maint - Laundry/Dry Cleaning	15.0	0.7	0.0	0.0	1.0	0.0	1.0
543700	Maintenance Services	5.0	4.4	2.0	0.0	5.0	0.0	5.0
543820	Maintenance IT	50.0	30.2	46.0	0.0	32.0	0.0	32.0
543830	IT HW/SW Agreements	1,000.0	1,132.8	1,504.0	0.0	1,171.0	0.0	1,171.0
543900	Other Maintenance	110.0	0.0	103.0	0.0	0.0	0.0	0.0
544000	Supply Inventory IT	80.0	35.4	112.0	0.0	50.0	0.0	50.0
544100	Supplies-Office Supplies	30.0	22.4	28.0	0.0	24.0	0.0	24.0

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## S-9 Account Code Revenue/Expenditure Summarv (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20 Base	26 Agency Requ Expansion	est Total
544200	Supplies-Medical,Lab,Personal	1,670.0	1,752.0	1,956.0	0.0	1,815.0	0.0	1,815.0
544300	Supplies-Drugs	932.0	519.7	430.0	0.0	551.0	0.0	551.0
544400	Supplies-Field Supplies	15.0	9.1	6.0	0.0	10.0	0.0	10.0
544500	Supplies-Food	258.0	321.7	330.0	0.0	340.0	0.0	340.0
544600	Supplies-Kitchen Supplies	28.0	34.1	36.0	0.0	36.0	0.0	36.0
544700	Supplies-Clothng, Unifrms, Linen	30.0	25.4	28.0	0.0	27.0	0.0	27.0
544800	Supplies-Education&Recreation	8.0	1.1	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	90.0	58.9	70.0	0.0	62.0	0.0	62.0
545600	Reporting & Recording	110.0	79.3	62.0	0.0	84.0	0.0	84.0
545700	ISD Services	12.0	30.4	13.0	0.0	38.0	0.0	38.0
545710	DOIT HCM Assessment Fees	83.0	83.6	96.0	0.0	102.0	0.0	102.0
545900	Printing & Photo Services	7.0	8.1	2.0	0.0	9.0	0.0	9.0
546100	Postage & Mail Services	18.0	14.0	9.0	0.0	15.0	0.0	15.0
546310	Utilities - Sewer/Garbage	65.0	65.2	64.0	0.0	69.0	0.0	69.0
546320	Utilities - Electricity	370.0	363.9	344.0	0.0	375.0	0.0	375.0
546330	Utilities - Water	20.0	15.4	12.0	0.0	16.0	0.0	16.0
546340	Utilities - Natural Gas	150.0	91.5	150.0	0.0	97.0	0.0	97.0
546400	Rent Of Land & Buildings	13.0	0.0	1.0	0.0	0.0	0.0	0.0
546500	Rent Of Equipment	200.0	52.1	78.0	0.0	55.0	0.0	55.0
546600	Communications	100.0	40.3	70.0	0.0	43.0	0.0	43.0
546610	DOIT Telecommunications	123.0	120.7	136.0	0.0	129.0	0.0	129.0
546700	Subscriptions/Dues/License Fee	95.0	114.4	89.0	0.0	121.0	0.0	121.0
546709	Subscription & Due Interagency	3.0	0.0	2.0	0.0	0.0	0.0	0.0
546800	Employee Training & Education	65.0	49.5	53.0	0.0	52.0	0.0	52.0
546900	Advertising	15.0	6.4	9.0	0.0	7.0	0.0	7.0
547000	Legal Settlements	0.0	17.5	1.0	0.0	19.0	0.0	19.0
547105	Bank Fees/Services	70.0	46.3	49.0	0.0	49.0	0.0	49.0
547300	Care & Support	25.0	7.3	16.0	0.0	8.0	0.0	8.0
547700	Debt Service-Principal	1,140.0	1,140.0	0.0	0.0	1,416.0	0.0	1,416.0
547800	Debt Service-Interest	121.0	145.3	0.0	0.0	83.0	0.0	83.0
547900	Miscellaneous Expense	20.0	418.6	8.0	0.0	444.0	0.0	444.0
547999	Request to Pay Prior Year	30.0	46.4	102.0	0.0	49.0	0.0	49.0
548300	Information Tech Equipment	50.0	20.9	0.0	0.0	0.0	0.0	0.0
548400	Other Equipment	50.0	27.2	300.0	0.0	300.0	0.0	300.0

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## S-9 Account Code Revenue/Expenditure Summarv (Dollars in Thousands)

		2023-24	2023-24	2024-25	2025-26		26 Agency Requ	est
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
548800	Automotive & Aircraft	0.0	50.7	0.0	0.0	0.0	0.0	0.0
548900	Buildings & Structures	50.0	11.6	0.0	0.0	0.0	0.0	0.0
549600	Employee O/S Mileage & Fares	12.0	16.7	12.0	0.0	18.0	0.0	18.0
549700	Employee O/S Meals & Lodging	20.0	30.4	25.0	0.0	32.0	0.0	32.0
549800	Brd & Comm O/S Mileage & Fares	5.0	0.0	0.0	0.0	0.0	0.0	0.0
549900	Brd & Comm O/S Meals & Lodging	5.0	1.4	0.0	0.0	2.0	0.0	2.0
400	Other	8,375.0	8,291.3	7,316.0	0.0	9,104.0	0.0	9,104.0
555100	Other Financing Uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
555106	OFU - INTRA-Agency	0.0	0.0	0.0	0.0	0.0	0.0	0.0
500	Other financing uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
TOTAL	EXPENSE	47,041.0	39,393.2	42,467.5	34,086.5	42,874.0	0.0	42,874.0
810	Permanent	235.00	267.00	235.00	267.00	235.00	0.00	235.00
810	Permanent	235.00	267.00	235.00	267.00	235.00	0.00	235.00
820	Term	20.00	12.00	20.00	12.00	20.00	0.00	20.00
820	Term	20.00	12.00	20.00	12.00	20.00	0.00	20.00
830	Temporary	3.00	15.00	3.00	15.00	3.00	0.00	3.00
830	Temporary	3.00	15.00	3.00	15.00	3.00	0.00	3.00
TOTAL	FTE POSITIONS	258.00	294.00	258.00	294.00	258.00	0.00	258.00

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## S-9 Account Code Revenue Summarv (Dollars in Thousands)

		Provider	2023-24	2023-24	2024-25	2025-26	FY 20	26 Agency Requ	est
		PCode	Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
499105	General Fd. Appropriation		0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
111	General Fund Transfers		0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
433109	License Plates - Interagency		0.0	2.3	0.0	0.0	3.0	0.0	3.0
499905	Other Financing Sources		0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
499906	OFS - INTRA-Agency		9,900.0	8,888.3	0.0	0.0	8,347.0	0.0	8,347.0
112	Other Transfers		9,900.0	8,890.5	9,560.0	0.0	8,350.0	0.0	8,350.0
451903	Federal Direct - Operating		1,200.0	1,296.7	0.0	0.0	1,500.0	0.0	1,500.0
453001	Federal - Contracts & Other		15,042.0	11,482.2	0.0	0.0	11,482.0	0.0	11,482.0
120	Federal Revenues		16,242.0	12,778.9	15,446.0	0.0	12,982.0	0.0	12,982.0
434202	Meals		90.0	112.3	0.0	0.0	113.0	0.0	113.0
434302	Payments For Care-Government		3,250.0	1,942.1	0.0	0.0	6,200.0	0.0	6,200.0
434402	Payments For Care-Individuals		16,941.0	13,705.9	0.0	0.0	14,956.0	0.0	14,956.0
441101	Interest On Bank Deposits		2.0	0.5	0.0	0.0	1.0	0.0	1.0
441201	Interest On Investments		51.0	2.0	0.0	0.0	2.0	0.0	2.0
441203	Interest On Investments		0.0	7.8	0.0	0.0	8.0	0.0	8.0
442101	Land - Rental Or Lease		40.0	0.0	0.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease		0.0	29.3	0.0	0.0	29.0	0.0	29.0
475101	Other Gifts & Grants		500.0	202.9	0.0	0.0	203.0	0.0	203.0
496901	Miscellaneous Revenue		25.0	23.5	0.0	0.0	23.0	0.0	23.0
496902	Miscellaneous Revenue		0.0	6.8	0.0	0.0	7.0	0.0	7.0
130	Other Revenues		20,899.0	16,033.0	17,461.5	0.0	21,542.0	0.0	21,542.0
TOTAL	REVENUE		47,041.0	41,202.4	42,467.5	0	42,874.0	0.0	42,874.0

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## S-9 Account Code Revenue Summarv (Dollars in Thousands)

		Provider	2023-24	2023-24	2024-25	2025-26		26 Agency Requ	
		PCode	Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
499105	General Fd. Appropriation		0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
111	General Fund Transfers		0.0	3,500.0	0.0	0.0	0.0	0.0	0.0
433109	License Plates - Interagency		0.0	2.3	0.0	0.0	3.0	0.0	3.0
499905	Other Financing Sources		0.0	(0.0)	0.0	0.0	0.0	0.0	0.0
499906	OFS - INTRA-Agency		9,900.0	8,888.3	9,560.0	0.0	8,347.0	0.0	8,347.0
112	Other Transfers		9,900.0	8,890.5	9,560.0	0.0	8,350.0	0.0	8,350.0
451903	Federal Direct - Operating		1,200.0	1,296.7	1,046.0	0.0	1,500.0	0.0	1,500.0
453001	Federal - Contracts & Other		15,042.0	11,482.2	14,400.0	0.0	11,482.0	0.0	11,482.0
120	Federal Revenues		16,242.0	12,778.9	15,446.0	0.0	12,982.0	0.0	12,982.0
434202	Meals		90.0	112.3	90.0	0.0	113.0	0.0	113.0
434302	Payments For Care-Government		3,250.0	1,942.1	600.0	0.0	6,200.0	0.0	6,200.0
434402	Payments For Care-Individuals		16,941.0	13,705.9	16,057.5	0.0	14,956.0	0.0	14,956.0
441101	Interest On Bank Deposits		2.0	0.5	2.0	0.0	1.0	0.0	1.0
441201	Interest On Investments		51.0	2.0	2.0	0.0	2.0	0.0	2.0
441203	Interest On Investments		0.0	7.8	6.0	0.0	8.0	0.0	8.0
442101	Land - Rental Or Lease		40.0	0.0	3.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease		0.0	29.3	28.0	0.0	29.0	0.0	29.0
475101	Other Gifts & Grants		500.0	202.9	314.0	0.0	203.0	0.0	203.0
496901	Miscellaneous Revenue		25.0	23.5	354.0	0.0	23.0	0.0	23.0
496902	Miscellaneous Revenue		0.0	6.8	5.0	0.0	7.0	0.0	7.0
130	Other Revenues		20,899.0	16,033.0	17,461.5	0.0	21,542.0	0.0	21,542.0
TOTAL	REVENUE		47,041.0	41,202.4	42,467.5	0.0	42,874.0	0.0	42,874.0

S-9 Account Code Expenditure Summarv (Dollars in Thousands)

**BU PCode Department** 66200 0000 0000000000

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20: Base	26 Agency Requ Expansion	est Total
520100	Exempt Perm Positions P/T&F/T	270.0	273.9	271.0	284.6	290.0	0.0	290.0
520200	Term Positions	2,750.0	2,290.6	2,508.0	2,052.4	2,428.0	0.0	2,428.0
520300	Classified Perm Positions F/T	11,989.4	11,652.7	12,645.7	21,075.5	12,199.0	0.0	12,199.0
520400	Classified Perm Positions P/T	700.0	93.0	432.0	62.1	99.0	0.0	99.0
520500	Temporary Positions F/T & P/T	600.0	356.3	467.0	1,988.4	378.0	0.0	378.0
520600	Paid Unused Sick Leave	11.0	21.1	31.0	0.0	22.0	0.0	22.0
520700	Overtime & Other Premium Pay	1,850.0	1,664.4	1,727.0	0.0	1,764.0	0.0	1,764.0
520800	Annl & Comp Paid At Separation	220.0	104.9	141.0	0.0	111.0	0.0	111.0
520900	Differential Pay	190.0	133.3	142.0	0.0	141.0	0.0	141.0
521100	Group Insurance Premium	1,400.0	1,293.1	1,217.8	1,937.7	1,371.0	0.0	1,371.0
521200	Retirement Contributions	3,500.2	2,656.9	2,815.3	4,608.5	2,816.0	0.0	2,816.0
521300	FICA	1,479.6	1,062.9	1,183.3	1,560.4	1,127.0	0.0	1,127.0
521400	Workers' Comp Assessment Fee	3.0	1.8	3.0	0.0	3.0	0.0	3.0
521410	GSD Work Comp Insur Premium	198.0	197.5	254.0	0.0	440.0	0.0	440.0
521500	Unemployment Comp Premium	44.0	43.5	0.0	0.0	46.0	0.0	46.0
521600	Employee Liability Ins Premium	394.0	442.1	402.0	0.0	699.0	0.0	699.0
521700	RHC Act Contributions	380.8	277.0	300.4	517.0	294.0	0.0	294.0
200	Personal Services and Employee Benefits	25,980.0	22,564.9	24,540.5	34,086.5	24,228.0	0.0	24,228.0
535100	Medical Services	12,220.0	7,949.4	9,531.0	0.0	8,231.0	0.0	8,231.0
535200	Professional Services	200.0	276.8	296.0	0.0	293.0	0.0	293.0
535300	Other Services	100.0	82.5	48.0	0.0	87.0	0.0	87.0
535309	Other Services - Interagency	0.0	0.0	10.0	0.0	0.0	0.0	0.0
535400	Audit Services	66.0	57.7	62.0	0.0	73.0	0.0	73.0
535500	Attorney Services	100.0	170.8	114.0	0.0	183.0	0.0	183.0
300	Contractual services	12,686.0	8,537.0	10,061.0	0.0	8,867.0	0.0	8,867.0
542100	Employee I/S Mileage & Fares	15.0	6.0	3.0	0.0	6.0	0.0	6.0
542200	Employee I/S Meals & Lodging	25.0	16.4	17.0	0.0	17.0	0.0	17.0
542300	Brd & Comm Mbr Meals & Lodgin	7.0	5.4	1.0	0.0	6.0	0.0	6.0
542310	Brd & Comm Mbr Mileage & Fares	5.0	1.2	3.0	0.0	1.0	0.0	1.0
542500	Transp - Fuel & Oil	15.0	19.5	22.0	0.0	21.0	0.0	21.0
542600	Transp - Parts & Supplies	12.0	9.1	19.0	0.0	10.0	0.0	10.0
542700	Transp - Transp Insurance	40.0	30.2	30.0	0.0	32.0	0.0	32.0

BU PCode Department 66200 0000 0000000000

## S-9 Account Code Expenditure Summarv (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 202 Base	6 Agency Requ Expansion	est Total
542900	Transp - Other Travel	9.0	3.6	6.0	0.0	4.0	0.0	4.0
543100	Maint - Grounds & Roadways	6.0	1.3	2.0	0.0	1.0	0.0	1.0
543200	Maint - Furn, Fixt, Equipment	600.0	774.6	565.0	0.0	822.0	0.0	822.0
543300	Maint - Buildings & Structures	110.0	186.7	145.0	0.0	198.0	0.0	198.0
543400	Maint - Property Insurance	68.0	67.3	73.0	0.0	116.0	0.0	116.0
543500	Maint - Supplies	95.0	107.0	75.0	0.0	113.0	0.0	113.0
543600	Maint - Laundry/Dry Cleaning	15.0	0.7	0.0	0.0	1.0	0.0	1.0
543700	Maintenance Services	5.0	4.4	2.0	0.0	5.0	0.0	5.0
543820	Maintenance IT	50.0	30.2	46.0	0.0	32.0	0.0	32.0
543830	IT HW/SW Agreements	1,000.0	1,132.8	1,504.0	0.0	1,171.0	0.0	1,171.0
543900	Other Maintenance	110.0	0.0	103.0	0.0	0.0	0.0	0.0
544000	Supply Inventory IT	80.0	35.4	112.0	0.0	50.0	0.0	50.0
544100	Supplies-Office Supplies	30.0	22.4	28.0	0.0	24.0	0.0	24.0
544200	Supplies-Medical,Lab,Personal	1,670.0	1,752.0	1,956.0	0.0	1,815.0	0.0	1,815.0
544300	Supplies-Drugs	932.0	519.7	430.0	0.0	551.0	0.0	551.0
544400	Supplies-Field Supplies	15.0	9.1	6.0	0.0	10.0	0.0	10.0
544500	Supplies-Food	258.0	321.7	330.0	0.0	340.0	0.0	340.0
544600	Supplies-Kitchen Supplies	28.0	34.1	36.0	0.0	36.0	0.0	36.0
544700	Supplies-Clothng, Unifrms, Linen	30.0	25.4	28.0	0.0	27.0	0.0	27.0
544800	Supplies-Education&Recreation	8.0	1.1	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	90.0	58.9	70.0	0.0	62.0	0.0	62.0
545600	Reporting & Recording	110.0	79.3	62.0	0.0	84.0	0.0	84.0
545700	ISD Services	12.0	30.4	13.0	0.0	38.0	0.0	38.0
545710	DOIT HCM Assessment Fees	83.0	83.6	96.0	0.0	102.0	0.0	102.0
545900	Printing & Photo Services	7.0	8.1	2.0	0.0	9.0	0.0	9.0
546100	Postage & Mail Services	18.0	14.0	9.0	0.0	15.0	0.0	15.0
546310	Utilities - Sewer/Garbage	65.0	65.2	64.0	0.0	69.0	0.0	69.0
546320	Utilities - Electricity	370.0	363.9	344.0	0.0	375.0	0.0	375.0
546330	Utilities - Water	20.0	15.4	12.0	0.0	16.0	0.0	16.0
546340	Utilities - Natural Gas	150.0	91.5	150.0	0.0	97.0	0.0	97.0
546400	Rent Of Land & Buildings	13.0	0.0	1.0	0.0	0.0	0.0	0.0
546500	Rent Of Equipment	200.0	52.1	78.0	0.0	55.0	0.0	55.0
546600	Communications	100.0	40.3	70.0	0.0	43.0	0.0	43.0

BU PCode Department 00000000000

## S-9 Account Code Expenditure Summarv (Dollars in Thousands)

	2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20: Base	26 Agency Requ Expansion	est Total
546610 DOIT Telecommunications	123.0	120.7	136.0	0.0	129.0	0.0	129.0
546700 Subscriptions/Dues/License Fee	95.0	114.4	89.0	0.0	121.0	0.0	121.0
546709 Subscription & Due Interagency	3.0	0.0	2.0	0.0	0.0	0.0	0.0
546800 Employee Training & Education	65.0	49.5	53.0	0.0	52.0	0.0	52.0
546900 Advertising	15.0	6.4	9.0	0.0	7.0	0.0	7.0
547000 Legal Settlements	0.0	17.5	1.0	0.0	19.0	0.0	19.0
547105 Bank Fees/Services	70.0	46.3	49.0	0.0	49.0	0.0	49.0
547300 Care & Support	25.0	7.3	16.0	0.0	8.0	0.0	8.0
547700 Debt Service-Principal	1,140.0	1,140.0	0.0	0.0	1,416.0	0.0	1,416.0
547800 Debt Service-Interest	121.0	145.3	0.0	0.0	83.0	0.0	83.0
547900 Miscellaneous Expense	20.0	418.6	8.0	0.0	444.0	0.0	444.0
547999 Request to Pay Prior Year	30.0	46.4	102.0	0.0	49.0	0.0	49.0
548300 Information Tech Equipment	50.0	20.9	0.0	0.0	0.0	0.0	0.0
548400 Other Equipment	50.0	27.2	300.0	0.0	300.0	0.0	300.0
548800 Automotive & Aircraft	0.0	50.7	0.0	0.0	0.0	0.0	0.0
548900 Buildings & Structures	50.0	11.6	0.0	0.0	0.0	0.0	0.0
549600 Employee O/S Mileage & Fares	12.0	16.7	12.0	0.0	18.0	0.0	18.0
549700 Employee O/S Meals & Lodging	20.0	30.4	25.0	0.0	32.0	0.0	32.0
549800 Brd & Comm O/S Mileage & Fares	5.0	0.0	0.0	0.0	0.0	0.0	0.0
549900 Brd & Comm O/S Meals & Lodgin	5.0	1.4	0.0	0.0	2.0	0.0	2.0
400 Other	8,375.0	8,291.3	7,316.0	0.0	9,104.0	0.0	9,104.0
555100 Other Financing Uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
555106 OFU - INTRA-Agency	0.0	0.0	0.0	0.0	0.0	0.0	0.0
500 Other financing uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
TOTAL EXPENSE	47,041.0	39,393.2	42,467.5	34,086.48	42,874.0	0.0	42,874.0

BU PCode Department 66200 P723 000000

## S-9 Account Code Expenditure Summary (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 202 Base	26 Agency Requ Expansion	est Total
520100	Exempt Perm Positions P/T&F/T	270.0	273.9	271.0	284.6	290.0	0.0	290.0
	Term Positions	2,750.0	2,290.6	2,508.0	2,052.4	2,428.0	0.0	2,428.0
	Classified Perm Positions F/T	11,989.4	11,652.7	12,645.7	21,075.5	12,199.0	0.0	12,199.0
	Classified Perm Positions P/T	700.0	93.0	432.0	62.1	99.0	0.0	99.0
520500		600.0	356.3	467.0	1,988.4	378.0	0.0	378.0
	, ,	11.0	21.1	31.0	0.0	22.0	0.0	22.0
	Overtime & Other Premium Pay	1,850.0	1.664.4	1,727.0	0.0	1.764.0	0.0	1.764.0
	Annl & Comp Paid At Separation	220.0	104.9	141.0	0.0	111.0	0.0	111.0
	Differential Pay	190.0	133.3	142.0	0.0	141.0	0.0	141.0
	Group Insurance Premium	1,400.0	1,293.1	1,217.8	1,937.7	1,371.0	0.0	1,371.0
521200	Retirement Contributions	3,500.2	2,656.9	2,815.3	4,608.5	2,816.0	0.0	2,816.0
521300		1,479.6	1,062.9	1,183.3	1,560.4	1,127.0	0.0	1,127.0
521400	Workers' Comp Assessment Fee	3.0	1.8	3.0	0.0	3.0	0.0	3.0
521410	GSD Work Comp Insur Premium	198.0	197.5	254.0	0.0	440.0	0.0	440.0
521500	Unemployment Comp Premium	44.0	43.5	0.0	0.0	46.0	0.0	46.0
521600	Employee Liability Ins Premium	394.0	442.1	402.0	0.0	699.0	0.0	699.0
521700	RHC Act Contributions	380.8	277.0	300.4	517.0	294.0	0.0	294.0
200	Personal Services and Employe	25,980.0	22,564.9	24,540.5	34,086.5	24,228.0	0.0	24,228.0
535100	Medical Services	12,220.0	7,949.4	9,531.0	0.0	8,231.0	0.0	8,231.0
535200	Professional Services	200.0	276.8	296.0	0.0	293.0	0.0	293.0
535300	Other Services	100.0	82.5	48.0	0.0	87.0	0.0	87.0
535309	Other Services - Interagency	0.0	0.0	10.0	0.0	0.0	0.0	0.0
535400	Audit Services	66.0	57.7	62.0	0.0	73.0	0.0	73.0
535500	Attorney Services	100.0	170.8	114.0	0.0	183.0	0.0	183.0
300	Contractual services	12,686.0	8,537.0	10,061.0	0.0	8,867.0	0.0	8,867.0
542100	Employee I/S Mileage & Fares	15.0	6.0	3.0	0.0	6.0	0.0	6.0
542200	Employee I/S Meals & Lodging	25.0	16.4	17.0	0.0	17.0	0.0	17.0
542300	Brd & Comm Mbr Meals & Lodgin	7.0	5.4	1.0	0.0	6.0	0.0	6.0
542310	Brd & Comm Mbr Mileage & Fares	5.0	1.2	3.0	0.0	1.0	0.0	1.0
542500	Transp - Fuel & Oil	15.0	19.5	22.0	0.0	21.0	0.0	21.0
542600	Transp - Parts & Supplies	12.0	9.1	19.0	0.0	10.0	0.0	10.0
542700	Transp - Transp Insurance	40.0	30.2	30.0	0.0	32.0	0.0	32.0
E42000	Transp - Other Travel	9.0	3.6	6.0	0.0	4.0	0.0	4.0

Department 000000 BU **PCode** 66200 P723

## S-9 Account Code Expenditure Summarv (Dollars in Thousands)

		2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 2026 A Base Ex	Agency Reque	est Total
543100	Maint - Grounds & Roadways	6.0	1.3	2.0	0.0	1.0	0.0	1.0
543200	Maint - Furn, Fixt, Equipment	600.0	774.6	565.0	0.0	822.0	0.0	822.0
543300	Maint - Buildings & Structures	110.0	186.7	145.0	0.0	198.0	0.0	198.0
543400	Maint - Property Insurance	68.0	67.3	73.0	0.0	116.0	0.0	116.0
543500	Maint - Supplies	95.0	107.0	75.0	0.0	113.0	0.0	113.0
543600	Maint - Laundry/Dry Cleaning	15.0	0.7	0.0	0.0	1.0	0.0	1.0
543700	Maintenance Services	5.0	4.4	2.0	0.0	5.0	0.0	5.0
543820	Maintenance IT	50.0	30.2	46.0	0.0	32.0	0.0	32.0
543830	IT HW/SW Agreements	1,000.0	1,132.8	1,504.0	0.0	1,171.0	0.0	1,171.0
543900	Other Maintenance	110.0	0.0	103.0	0.0	0.0	0.0	0.0
544000	Supply Inventory IT	80.0	35.4	112.0	0.0	50.0	0.0	50.0
544100	Supplies-Office Supplies	30.0	22.4	28.0	0.0	24.0	0.0	24.0
544200	Supplies-Medical,Lab,Personal	1,670.0	1,752.0	1,956.0	0.0	1,815.0	0.0	1,815.0
544300	Supplies-Drugs	932.0	519.7	430.0	0.0	551.0	0.0	551.0
544400	Supplies-Field Supplies	15.0	9.1	6.0	0.0	10.0	0.0	10.0
544500	Supplies-Food	258.0	321.7	330.0	0.0	340.0	0.0	340.0
544600	Supplies-Kitchen Supplies	28.0	34.1	36.0	0.0	36.0	0.0	36.0
544700	Supplies-Clothng, Unifrms, Linen	30.0	25.4	28.0	0.0	27.0	0.0	27.0
544800	Supplies-Education&Recreation	8.0	1.1	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	90.0	58.9	70.0	0.0	62.0	0.0	62.0
545600	Reporting & Recording	110.0	79.3	62.0	0.0	84.0	0.0	84.0
545700	ISD Services	12.0	30.4	13.0	0.0	38.0	0.0	38.0
545710	DOIT HCM Assessment Fees	83.0	83.6	96.0	0.0	102.0	0.0	102.0
545900	Printing & Photo Services	7.0	8.1	2.0	0.0	9.0	0.0	9.0
546100	Postage & Mail Services	18.0	14.0	9.0	0.0	15.0	0.0	15.0
546310	Utilities - Sewer/Garbage	65.0	65.2	64.0	0.0	69.0	0.0	69.0
546320	Utilities - Electricity	370.0	363.9	344.0	0.0	375.0	0.0	375.0
546330	Utilities - Water	20.0	15.4	12.0	0.0	16.0	0.0	16.0
546340	Utilities - Natural Gas	150.0	91.5	150.0	0.0	97.0	0.0	97.0
546400	Rent Of Land & Buildings	13.0	0.0	1.0	0.0	0.0	0.0	0.0
546500	Rent Of Equipment	200.0	52.1	78.0	0.0	55.0	0.0	55.0
546600	Communications	100.0	40.3	70.0	0.0	43.0	0.0	43.0
546610	DOIT Telecommunications	123.0	120.7	136.0	0.0	129.0	0.0	129.0
546700	Subscriptions/Dues/License Fee	95.0	114.4	89.0	0.0	121.0	0.0	121.0

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Department 000000 BU **PCode** 66200 P723

## S-9 Account Code Expenditure Summarv (Dollars in Thousands)

	2023-24 Opbud	2023-24 Actuals	2024-25 Opbud	2025-26 PCF Proj	FY 20: Base	26 Agency Requ Expansion	est Total
546709 Subscription & Due Interagency	3.0	0.0	2.0	0.0	0.0	0.0	0.0
546800 Employee Training & Education	65.0	49.5	53.0	0.0	52.0	0.0	52.0
546900 Advertising	15.0	6.4	9.0	0.0	7.0	0.0	7.0
547000 Legal Settlements	0.0	17.5	1.0	0.0	19.0	0.0	19.0
547105 Bank Fees/Services	70.0	46.3	49.0	0.0	49.0	0.0	49.0
547300 Care & Support	25.0	7.3	16.0	0.0	8.0	0.0	8.0
547700 Debt Service-Principal	1,140.0	1,140.0	0.0	0.0	1,416.0	0.0	1,416.0
547800 Debt Service-Interest	121.0	145.3	0.0	0.0	83.0	0.0	83.0
547900 Miscellaneous Expense	20.0	418.6	8.0	0.0	444.0	0.0	444.0
547999 Request to Pay Prior Year	30.0	46.4	102.0	0.0	49.0	0.0	49.0
548300 Information Tech Equipment	50.0	20.9	0.0	0.0	0.0	0.0	0.0
548400 Other Equipment	50.0	27.2	300.0	0.0	300.0	0.0	300.0
548800 Automotive & Aircraft	0.0	50.7	0.0	0.0	0.0	0.0	0.0
548900 Buildings & Structures	50.0	11.6	0.0	0.0	0.0	0.0	0.0
549600 Employee O/S Mileage & Fares	12.0	16.7	12.0	0.0	18.0	0.0	18.0
549700 Employee O/S Meals & Lodging	20.0	30.4	25.0	0.0	32.0	0.0	32.0
549800 Brd & Comm O/S Mileage & Fares	5.0	0.0	0.0	0.0	0.0	0.0	0.0
549900 Brd & Comm O/S Meals & Lodgin	5.0	1.4	0.0	0.0	2.0	0.0	2.0
400 Other	8,375.0	8,291.3	7,316.0	0.0	9,104.0	0.0	9,104.0
555100 Other Financing Uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
555106 OFU - INTRA-Agency	0.0	0.0	0.0	0.0	0.0	0.0	0.0
500 Other financing uses	0.0	0.0	550.0	0.0	675.0	0.0	675.0
TOTAL EXPENSE	47,041.0	39,393.2	42,467.5	34,086.48	42,874.0	0.0	42,874.0

Page 3 of 3 Friday, August 30, 2024

#### S-13 Line Items by Business Unit Expenditures

(Dollars in Thousands)

			2023-24 2024-2		Requ	est	Reco	mmendation			
BusUnit			Line Item		Actuals	Opbud	Base	Expansion	Base	Expansion	Opbud
66200	P723-R	Health Care	520100	Exempt Perm Positions P/T&F/T	273.86	271	290	0	0	0	0.0
			520200	Term Positions	2,290.63	2,508	2,428	0	0	0	0.0
			520300	Classified Perm Positions F/T	11,652.65	12,645.7	12,199	0	0	0	0.0
			520400	Classified Perm Positions P/T	92.99	432	99	0	0	0	0.0
			520500	Temporary Positions F/T & P/T	356.32	467	378	0	0	0	0.0
			520600	Paid Unused Sick Leave	21.14	31	22	0	0	0	0.0
			520700	Overtime & Other Premium Pay	1,664.42	1,727	1,764	0	0	0	0.0
			520800	Annl & Comp Paid At Separation	104.86	141	111	0	0	0	0.0
			520900	Differential Pay	133.32	142	141	0	0	0	0.0
			521100	Group Insurance Premium	1,293.14	1,217.8	1,371	0	0	0	0.0
			521200	Retirement Contributions	2,656.87	2,815.3	2,816	0	0	0	0.0
			521300	FICA	1,062.9	1,183.3	1,127	0	0	0	0.0
			521400	Workers' Comp Assessment Fee	1.83	3	3	0	0	0	0.0
			521410	GSD Work Comp Insur Premium	197.45	254	440	0	0	0	0.0
			521500	Unemployment Comp Premium	43.46	0	46	0	0	0	0.0
			521600	Employee Liability Ins Premium	442.12	402	699	0	0	0	0.0
			521700	RHC Act Contributions	276.96	300.4	294	0	0	0	0.0
			535100	Medical Services	7,949.37	9,531	8,231	0	0	0	0.0
			535200	Professional Services	276.77	296	293	0	0	0	0.0
			535300	Other Services	82.46	48	87	0	0	0	0.0
			535309	Other Services - Interagency	0	10	0	0	0	0	0.0
			535400	Audit Services	57.68	62	73	0	0	0	0.0
			535500	Attorney Services	170.76	114	183	0	0	0	0.0
			542100	Employee I/S Mileage & Fares	5.95	3	6	0	0	0	0.0
			542200	Employee I/S Meals & Lodging	16.39	17	17	0	0	0	0.0
			542300	Brd & Comm Mbr Meals & Lodgin	5.36	1	6	0	0	0	0.0
			542310	Brd & Comm Mbr Mileage & Fares	1.17	3	1	0	0	0	0.0
			542500	Transp - Fuel & Oil	19.47	22	21	0	0	0	0.0
			542600	Transp - Parts & Supplies	9.1	19	10	0	0	0	0.0
			542700	Transp - Transp Insurance	30.17	30	32	0	0	0	0.0
			542900	Transp - Other Travel	3.57	6	4	0	0	0	0.0
			543100	Maint - Grounds & Roadways	1.3	2	1	0	0	0	0.0

#### S-13 Line Items by Business Unit Expenditures

(Dollars in Thousands)

543200	Maint - Furn, Fixt, Equipment	774.64	565	822	0	0	0	0.0
543300	Maint - Buildings & Structures	186.67	145	198	0	0	0	0.0
543400	Maint - Property Insurance	67.31	73	116	0	0	0	0.0
543500	Maint - Supplies	107	75	113	0	0	0	0.0
543600	Maint - Laundry/Dry Cleaning	0.66	0	1	0	0	0	0.0
543700	Maintenance Services	4.37	2	5	0	0	0	0.0
543820	Maintenance IT	30.23	46	32	0	0	0	0.0
543830	IT HW/SW Agreements	1,132.78	1,504	1,171	0	0	0	0.0
543900	Other Maintenance	0	103	0	0	0	0	0.0
544000	Supply Inventory IT	35.4	112	50	0	0	0	0.0
544100	Supplies-Office Supplies	22.39	28	24	0	0	0	0.0
544200	Supplies-Medical,Lab,Personal	2,052.01	1,956	1,815	0	0	0	0.0
544300	Supplies-Drugs	537.8	430	551	0	0	0	0.0
544400	Supplies-Field Supplies	9.09	6	10	0	0	0	0.0
544500	Supplies-Food	321.7	330	340	0	0	0	0.0
544600	Supplies-Kitchen Supplies	34.14	36	36	0	0	0	0.0
544700	Supplies-Clothng, Unifrms, Linen	25.38	28	27	0	0	0	0.0
544800	Supplies-Education&Recreation	1.09	1	1	0	0	0	0.0
544900	Supplies-Inventory Exempt	58.92	70	62	0	0	0	0.0
545600	Reporting & Recording	79.31	62	84	0	0	0	0.0
545700	ISD Services	30.37	13	38	0	0	0	0.0
545710	DOIT HCM Assessment Fees	83.64	96	102	0	0	0	0.0
545900	Printing & Photo Services	8.09	2	9	0	0	0	0.0
546100	Postage & Mail Services	14.03	9	15	0	0	0	0.0
546310	Utilities - Sewer/Garbage	65.16	64	69	0	0	0	0.0
546320	Utilities - Electricity	373.91	344	375	0	0	0	0.0
546330	Utilities - Water	15.42	12	16	0	0	0	0.0
546340	Utilities - Natural Gas	91.47	150	97	0	0	0	0.0
546400	Rent Of Land & Buildings	0.03	1	0	0	0	0	0.0
546500	Rent Of Equipment	52.11	78	55	0	0	0	0.0
546600	Communications	40.31	70	43	0	0	0	0.0
546610	DOIT Telecommunications	120.69	136	129	0	0	0	0.0
546700	Subscriptions/Dues/License Fee	114.42	89	121	0	0	0	0.0
546709	Subscription & Due Interagency	0	2	0	0	0	0	0.0
546800	Employee Training & Education	49.5	53	52	0	0	0	0.0

#### S-13 Line Items by Business Unit Expenditures

(Dollars in Thousands)

6200						15,009.13	42,467.5	42,874	0	0	0	0.0
ubtotal for:	66200	P723-R	Health Care			15,009.13	42,467.5	42,874	0	0	0	0.0
				555106	OFU - INTRA-Agency	-24,900	0	0	0	0	0	0.0
				555100	Other Financing Uses	0	550	675	0	0	0	0.0
				549900	Brd & Comm O/S Meals & Lodgin	1.44	0	2	0	0	0	0.0
				549800	Brd & Comm O/S Mileage & Fares	0.04	0	0	0	0	0	0.0
				549700	Employee O/S Meals & Lodging	30.41	25	32	0	0	0	0.0
				549600	Employee O/S Mileage & Fares	16.71	12	18	0	0	0	0.0
				548900	Buildings & Structures	11.6	0	0	0	0	0	0.0
				548800	Automotive & Aircraft	50.75	0	0	0	0	0	0.0
				548400	Other Equipment	27.17	300	300	0	0	0	0.0
				548300	Information Tech Equipment	20.85	0	0	0	0	0	0.0
				547999	Request to Pay Prior Year	46.42	102	49	0	0	0	0.0
				547900	Miscellaneous Expense	581.11	8	444	0	0	0	0.0
				547800	Debt Service-Interest	170.26	0	83	0	0	0	0.0
				547700	Debt Service-Principal	1,140	0	1,416	0	0	0	0.0
				547300	Care & Support	7.34	16	8	0	0	0	0.0
				547105	Bank Fees/Services	46.65	49	49	0	0	0	0.0
				547000	Legal Settlements	17.5	1	19	0	0	0	0.0
				546900	Advertising	6.35	9	7	0	0	0	0.0

#### **Totals by Line Item**

			2023-24	2024-25	Reque	est	Recommendation			
BusUnit	Line Item		Actuals	Opbud	Base	Expansion	Base	Expansion	Opbud	
66200	520100	Exempt Perm Positions P/T&F/T	273.86	271	290	0	0	0	0.0	
	520200	Term Positions	2,290.63	2,508	2,428	0	0	0	0.0	
	520300	Classified Perm Positions F/T	11,652.65	12,645.7	12,199	0	0	0	0.0	
	520400	Classified Perm Positions P/T	92.99	432	99	0	0	0	0.0	
	520500	Temporary Positions F/T & P/T	356.32	467	378	0	0	0	0.0	
	520600	Paid Unused Sick Leave	21.14	31	22	0	0	0	0.0	
	520700	Overtime & Other Premium Pay	1,664.42	1,727	1,764	0	0	0	0.0	

#### S-13 Line Items by Business Unit Expenditures

(Dollars in Thousands)

520800	Annl & Comp Paid At Separation	104.86	141	111	0	0	0	0.0
520900	Differential Pay	133.32	142	141	0	0	0	0.0
521100	Group Insurance Premium	1,293.14	1,217.8	1,371	0	0	0	0.0
521200	Retirement Contributions	2,656.87	2,815.3	2,816	0	0	0	0.0
521300	FICA	1,062.9	1,183.3	1,127	0	0	0	0.0
521400	Workers' Comp Assessment Fee	1.83	3	3	0	0	0	0.0
521410	GSD Work Comp Insur Premium	197.45	254	440	0	0	0	0.0
521500	Unemployment Comp Premium	43.46	0	46	0	0	0	0.0
521600	Employee Liability Ins Premium	442.12	402	699	0	0	0	0.0
521700	RHC Act Contributions	276.96	300.4	294	0	0	0	0.0
535100	Medical Services	7,949.37	9,531	8,231	0	0	0	0.0
535200	Professional Services	276.77	296	293	0	0	0	0.0
535300	Other Services	82.46	48	87	0	0	0	0.0
535309	Other Services - Interagency	0	10	0	0	0	0	0.0
535400	Audit Services	57.68	62	73	0	0	0	0.0
535500	Attorney Services	170.76	114	183	0	0	0	0.0
542100	Employee I/S Mileage & Fares	5.95	3	6	0	0	0	0.0
542200	Employee I/S Meals & Lodging	16.39	17	17	0	0	0	0.0
542300	Brd & Comm Mbr Meals & Lodging	5.36	1	6	0	0	0	0.0
542310	Brd & Comm Mbr Mileage & Fares	1.17	3	1	0	0	0	0.0
542500	Transp - Fuel & Oil	19.47	22	21	0	0	0	0.0
542600	Transp - Parts & Supplies	9.1	19	10	0	0	0	0.0
542700	Transp - Transp Insurance	30.17	30	32	0	0	0	0.0
542900	Transp - Other Travel	3.57	6	4	0	0	0	0.0
543100	Maint - Grounds & Roadways	1.3	2	1	0	0	0	0.0
543200	Maint - Furn, Fixt, Equipment	774.64	565	822	0	0	0	0.0
543300	Maint - Buildings & Structures	186.67	145	198	0	0	0	0.0
543400	Maint - Property Insurance	67.31	73	116	0	0	0	0.0
543500	Maint - Supplies	107	75	113	0	0	0	0.0
543600	Maint - Laundry/Dry Cleaning	0.66	0	1	0	0	0	0.0
543700	Maintenance Services	4.37	2	5	0	0	0	0.0
543820	Maintenance IT	30.23	46	32	0	0	0	0.0

#### S-13 Line Items by Business Unit Expenditures

(Dollars in Thousands)

543830	IT HW/SW Agreements	1,132.78	1,504	1,171	0	0	0	0.0	
543900	Other Maintenance	0	103	0	0	0	0	0.0	
544000	Supply Inventory IT	35.4	112	50	0	0	0	0.0	
544100	Supplies-Office Supplies	22.39	28	24	0	0	0	0.0	
544200	Supplies-Medical,Lab,Personal	2,052.01	1,956	1,815	0	0	0	0.0	
544300	Supplies-Drugs	537.8	430	551	0	0	0	0.0	
544400	Supplies-Field Supplies	9.09	6	10	0	0	0	0.0	
544500	Supplies-Food	321.7	330	340	0	0	0	0.0	
544600	Supplies-Kitchen Supplies	34.14	36	36	0	0	0	0.0	
544700	Supplies-Clothng, Unifrms, Linen	25.38	28	27	0	0	0	0.0	
544800	Supplies-Education&Recreation	1.09	1	1	0	0	0	0.0	
544900	Supplies-Inventory Exempt	58.92	70	62	0	0	0	0.0	
545600	Reporting & Recording	79.31	62	84	0	0	0	0.0	
545700	ISD Services	30.37	13	38	0	0	0	0.0	
545710	DOIT HCM Assessment Fees	83.64	96	102	0	0	0	0.0	
545900	Printing & Photo Services	8.09	2	9	0	0	0	0.0	
546100	Postage & Mail Services	14.03	9	15	0	0	0	0.0	
546310	Utilities - Sewer/Garbage	65.16	64	69	0	0	0	0.0	
546320	Utilities - Electricity	373.91	344	375	0	0	0	0.0	
546330	Utilities - Water	15.42	12	16	0	0	0	0.0	
546340	Utilities - Natural Gas	91.47	150	97	0	0	0	0.0	
546400	Rent Of Land & Buildings	0.03	1	0	0	0	0	0.0	
546500	Rent Of Equipment	52.11	78	55	0	0	0	0.0	
546600	Communications	40.31	70	43	0	0	0	0.0	
546610	DOIT Telecommunications	120.69	136	129	0	0	0	0.0	
546700	Subscriptions/Dues/License Fee	114.42	89	121	0	0	0	0.0	
546709	Subscription & Due Interagency	0	2	0	0	0	0	0.0	
546800	Employee Training & Education	49.5	53	52	0	0	0	0.0	
546900	Advertising	6.35	9	7	0	0	0	0.0	
547000	Legal Settlements	17.5	1	19	0	0	0	0.0	
547105	Bank Fees/Services	46.65	49	49	0	0	0	0.0	
547300	Care & Support	7.34	16	8	0	0	0	0.0	

#### S-13 Line Items by Business Unit Expenditures

(Dollars in Thousands)

	Grand Total	15,009.13	42,467.5	42,874	0	0	0	0.0
555106	OFU - INTRA-Agency	-24,900	0	0	0	0	0	0.0
555100	Other Financing Uses	0	550	675	0	0	0	0.0
549900	Brd & Comm O/S Meals & Lodging	1.44	0	2	0	0	0	0.0
549800	Brd & Comm O/S Mileage & Fares	0.04	0	0	0	0	0	0.0
549700	Employee O/S Meals & Lodging	30.41	25	32	0	0	0	0.0
549600	Employee O/S Mileage & Fares	16.71	12	18	0	0	0	0.0
548900	Buildings & Structures	11.6	0	0	0	0	0	0.0
548800	Automotive & Aircraft	50.75	0	0	0	0	0	0.0
548400	Other Equipment	27.17	300	300	0	0	0	0.0
548300	Information Tech Equipment	20.85	0	0	0	0	0	0.0
547999	Request to Pay Prior Year	46.42	102	49	0	0	0	0.0
547900	Miscellaneous Expense	581.11	8	444	0	0	0	0.0
547800	Debt Service-Interest	170.26	0	83	0	0	0	0.0
547700	Debt Service-Principal	1,140	0	1,416	0	0	0	0.0

**BU** 66200

R-2 Transfers (Dollars in Thousands)

Prov PCode	Prov Fund	Prov Account	Prov Account Name	Rec PCode	Rec Fund	Rec Account	Rec Account Name	2023-24 Actual Transfers	2024-25 Adopted Transfers	2025-26 Agency GF	2025-26 Agency OSF	2025-26 Agency ISF/IAT	2025-26 Agency FF	2025-26 Total Request	Justification
P723	10200	555100	Other Financi	P524	97600	499905	Other Financi	0	0	(	675	0	0	675	MCMC HDAA assessment to HCA
								Sum:	0	(	675	0	0	675	

#### **REV EXP COMPARISON**

(Dollars in Thousands)

66200 - Miners' Hospital of New Mexico

	General Fund	Other Funds	Other Transfers	Federal Funds	Total
SOURCES	0.0	21,542.0	8,350.0	12,982.0	42,874.0
Personal Services and Employee Benefits	0.0	11,981.0	4,795.0	7,452.0	24,228
Contractual services	0.0	4,387.0	1,753.0	2,727.0	8,867
Other	0.0	4,499.0	1,802.0	2,803.0	9,104
Other financing uses	0.0	675.0	0.0	0.0	675
USES Total:	0.0	21,542.0	8,350.0	12,982.0	42,874.0
Net:	0.0	0.0	0.0	0.0	0.0

#### **REV EXP COMPARISON**

(Dollars in Thousands)

66200 - Miners' Hospital of New Mexico

P723 - Health Care					
	General Fund	Other Funds	Other Transfers	Federal Funds	Total
SOURCES Totals	0.0	21,542.0	8,350.0	12,982.0	42,874.0
Personal Services and Employee Benefits	0.0	11,981.0	4,795.0	7,452.0	24,228
Contractual services	0.0	4,387.0	1,753.0	2,727.0	8,867
Other	0.0	4,499.0	1,802.0	2,803.0	9,104
Other financing uses	0.0	675.0	0.0	0.0	675
USES Total:	0.0	21,542.0	8,350.0	12,982.0	42,874.0
Net:	0.0	0.0	0.0	0.0	0.0

#### Detail of Federal Funds Revenue (numbers in thousands)

Agency: Miners Colfax Medical Center

BU: 66200 Program: Program Code:

								_	FY26 REQUEST	
FUND	REVENUE ACCOUNT	GRANT NAME	MATCH RATIO	EXP. DATE	TOTAL GRANT AMOUNT	FY24 ACTUALS	FY25 OPBUD	BASE	EXPANSION	TOTAL
10200	451903	HRSA Black Lung - H	0	4/30/2026	1,100.0	1,057.0	800.0	1,100.0	0.0	1,100.0
10200	451903	HRSA Black Lung - D	0	6/30/2026	400.0	240.0	204.6	400.0	0.0	400.0
10200	453001	Medicare Patient Revenue	0	n/a	n/a	11,482.0	14,400.0	11,482.0	0.0	11,482.0
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		-		TOTALS	-	12,779.00	15,404.60	12,982.00	0.00	12,982.00

BU PCode Department 66200 P723 000000

## **E4/E5 Summarv** (Dollars in Thousands)

		2023-24	2024-25			26 Agency Reques		
		Actuals	Opbud	GF	OSF	ISF/IAT	FF	Total
520100	Exempt Perm Positions P/T&F/T	273.9	271.0	0.0	144.0	57.0	89.0	290.0
520200	Term Positions	2,290.6	2,508.0	0.0	1,201.0	480.0	747.0	2,428.0
520300	Classified Perm Positions F/T	11,652.7	12,645.7	0.0	6,030.0	2,416.0	3,753.0	12,199.0
520400	Classified Perm Positions P/T	93.0	432.0	0.0	49.0	20.0	30.0	99.0
520500	Temporary Positions F/T & P/T	356.3	467.0	0.0	187.0	75.0	116.0	378.0
520600	Paid Unused Sick Leave	21.1	31.0	0.0	11.0	4.0	7.0	22.0
520700	Overtime & Other Premium Pay	1,664.4	1,727.0	0.0	872.0	349.0	543.0	1,764.0
520800	Annl & Comp Paid At Separation	104.9	141.0	0.0	55.0	22.0	34.0	111.0
520900	Differential Pay	133.3	142.0	0.0	70.0	28.0	43.0	141.0
521100	Group Insurance Premium	1,293.1	1,217.8	0.0	678.0	271.0	422.0	1,371.0
521200	Retirement Contributions	2,656.9	2,815.3	0.0	1,393.0	557.0	866.0	2,816.0
521300	FICA	1,062.9	1,183.3	0.0	557.0	223.0	347.0	1,127.0
521400	Workers' Comp Assessment Fee	1.8	3.0	0.0	1.0	1.0	1.0	3.0
521410	GSD Work Comp Insur Premium	197.5	254.0	0.0	218.0	87.0	135.0	440.0
521500	Unemployment Comp Premium	43.5	0.0	0.0	23.0	9.0	14.0	46.0
521600	Employee Liability Ins Premium	442.1	402.0	0.0	346.0	138.0	215.0	699.0
521700	RHC Act Contributions	277.0	300.4	0.0	146.0	58.0	90.0	294.0
200	Personal Services and Employee Bene	22,564.9	24,540.5	0.0	11,981.0	4,795.0	7,452.0	24,228.0
535100	Medical Services	7,949.4	9,531.0	0.0	4,071.0	1,628.0	2,532.0	8,231.0
535200	Professional Services	276.8	296.0	0.0	145.0	58.0	90.0	293.0
535300	Other Services	82.5	48.0	0.0	43.0	17.0	27.0	87.0
535309	Other Services - Interagency	0.0	10.0	0.0	0.0	0.0	0.0	0.0
535400	Audit Services	57.7	62.0	0.0	37.0	14.0	22.0	73.0
535500	Attorney Services	170.8	114.0	0.0	91.0	36.0	56.0	183.0
300	Contractual services	8,537.0	10,061.0	0.0	4,387.0	1,753.0	2,727.0	8,867.0
542100	Employee I/S Mileage & Fares	6.0	3.0	0.0	3.0	1.0	2.0	6.0
542200	Employee I/S Meals & Lodging	16.4	17.0	0.0	9.0	3.0	5.0	17.0
542300	Brd & Comm Mbr Meals & Lodging	5.4	1.0	0.0	3.0	1.0	2.0	6.0
542310	Brd & Comm Mbr Mileage & Fares	1.2	3.0	0.0	1.0	0.0	0.0	1.0
542500	Transp - Fuel & Oil	19.5	22.0	0.0	11.0	4.0	6.0	21.0
542600	Transp - Parts & Supplies	9.1	19.0	0.0	5.0	2.0	3.0	10.0
542700	Transp - Transp Insurance	30.2	30.0	0.0	16.0	6.0	10.0	32.0
542900	Transp - Other Travel	3.6	6.0	0.0	2.0	1.0	1.0	4.0

#### **Health Care**

BU PCode Department 66200 P723 000000

## **E4/E5 Summarv** (Dollars in Thousands)

	2023-24	2024-25		FY 202	26 Agency Reques		
	Actuals	Opbud	GF	OSF	ISF/IAT	FF	Total
543100 Maint - Grounds & Roadways	1.3	2.0	0.0	1.0	0.0	0.0	1.0
543200 Maint - Furn, Fixt, Equipment	774.6	565.0	0.0	406.0	163.0	253.0	822.0
543300 Maint - Buildings & Structures	186.7	145.0	0.0	98.0	39.0	61.0	198.0
543400 Maint - Property Insurance	67.3	73.0	0.0	57.0	23.0	36.0	116.0
543500 Maint - Supplies	107.0	75.0	0.0	56.0	22.0	35.0	113.0
543600 Maint - Laundry/Dry Cleaning	0.7	0.0	0.0	0.0	1.0	0.0	1.0
543700 Maintenance Services	4.4	2.0	0.0	2.0	1.0	2.0	5.0
543820 Maintenance IT	30.2	46.0	0.0	16.0	6.0	10.0	32.0
543830 IT HW/SW Agreements	1,132.8	1,504.0	0.0	578.0	232.0	361.0	1,171.0
543900 Other Maintenance	0.0	103.0	0.0	0.0	0.0	0.0	0.0
544000 Supply Inventory IT	35.4	112.0	0.0	25.0	10.0	15.0	50.0
544100 Supplies-Office Supplies	22.4	28.0	0.0	12.0	5.0	7.0	24.0
544200 Supplies-Medical,Lab,Personal	1,752.0	1,956.0	0.0	897.0	359.0	559.0	1,815.0
544300 Supplies-Drugs	519.7	430.0	0.0	272.0	109.0	170.0	551.0
544400 Supplies-Field Supplies	9.1	6.0	0.0	5.0	2.0	3.0	10.0
544500 Supplies-Food	321.7	330.0	0.0	168.0	67.0	105.0	340.0
544600 Supplies-Kitchen Supplies	34.1	36.0	0.0	18.0	7.0	11.0	36.0
544700 Supplies-Clothng, Unifrms, Linen	25.4	28.0	0.0	14.0	5.0	8.0	27.0
544800 Supplies-Education&Recreation	1.1	1.0	0.0	1.0	0.0	0.0	1.0
544900 Supplies-Inventory Exempt	58.9	70.0	0.0	31.0	12.0	19.0	62.0
545600 Reporting & Recording	79.3	62.0	0.0	41.0	17.0	26.0	84.0
545700 ISD Services	30.4	13.0	0.0	18.0	8.0	12.0	38.0
545710 DOIT HCM Assessment Fees	83.6	96.0	0.0	51.0	20.0	31.0	102.0
545900 Printing & Photo Services	8.1	2.0	0.0	4.0	2.0	3.0	9.0
546100 Postage & Mail Services	14.0	9.0	0.0	7.0	3.0	5.0	15.0
546310 Utilities - Sewer/Garbage	65.2	64.0	0.0	34.0	14.0	21.0	69.0
546320 Utilities - Electricity	363.9	344.0	0.0	186.0	74.0	115.0	375.0
546330 Utilities - Water	15.4	12.0	0.0	8.0	3.0	5.0	16.0
546340 Utilities - Natural Gas	91.5	150.0	0.0	48.0	19.0	30.0	97.0
546400 Rent Of Land & Buildings	0.0	1.0	0.0	0.0	0.0	0.0	0.0
546500 Rent Of Equipment	52.1	78.0	0.0	27.0	11.0	17.0	55.0
546600 Communications	40.3	70.0	0.0	21.0	9.0	13.0	43.0
546610 DOIT Telecommunications	120.7	136.0	0.0	63.0	26.0	40.0	129.0
546700 Subscriptions/Dues/License Fee	114.4	89.0	0.0	60.0	24.0	37.0	121.0

Friday, August 30, 2024 Page 2 of 3

#### **Health Care**

BU PCode Department 66200 P723 000000

#### E4/E5 Summarv (Dollars in Thousands)

	2023-24				FY 2026 Agency Request			
	Actuals	Opbud	GF	OSF	ISF/IAT	FF	Total	
546709 Subscription & Due Interagency	0.0	2.0	0.0	0.0	0.0	0.0	0.0	
546800 Employee Training & Education	49.5	53.0	0.0	26.0	10.0	16.0	52.0	
546900 Advertising	6.4	9.0	0.0	4.0	1.0	2.0	7.0	
547000 Legal Settlements	17.5	1.0	0.0	9.0	4.0	6.0	19.0	
547105 Bank Fees/Services	46.3	49.0	0.0	24.0	10.0	15.0	49.0	
547300 Care & Support	7.3	16.0	0.0	4.0	2.0	2.0	8.0	
547700 Debt Service-Principal	1,140.0	0.0	0.0	700.0	280.0	436.0	1,416.0	
547800 Debt Service-Interest	145.3	0.0	0.0	41.0	16.0	26.0	83.0	
547900 Miscellaneous Expense	418.6	8.0	0.0	219.0	88.0	137.0	444.0	
547999 Request to Pay Prior Year	46.4	102.0	0.0	24.0	10.0	15.0	49.0	
548300 Information Tech Equipment	20.9	0.0	0.0	0.0	0.0	0.0	0.0	
548400 Other Equipment	27.2	300.0	0.0	148.0	60.0	92.0	300.0	
548800 Automotive & Aircraft	50.7	0.0	0.0	0.0	0.0	0.0	0.0	
548900 Buildings & Structures	11.6	0.0	0.0	0.0	0.0	0.0	0.0	
549600 Employee O/S Mileage & Fares	16.7	12.0	0.0	8.0	4.0	6.0	18.0	
549700 Employee O/S Meals & Lodging	30.4	25.0	0.0	16.0	6.0	10.0	32.0	
549800 Brd & Comm O/S Mileage & Fares	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
549900 Brd & Comm O/S Meals & Lodging	1.4	0.0	0.0	1.0	0.0	1.0	2.0	
400 Other	8,291.3	7,316.0	0.0	4,499.0	1,802.0	2,803.0	9,104.0	
555100 Other Financing Uses	0.0	550.0	0.0	0.0	0.0	0.0	0.0	
555106 OFU - INTRA-Agency	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
500 Other financing uses	0.0	550.0	0.0	0.0	0.0	0.0	0.0	
TOTAL EXPENSE	39,393.2	42,467.5	0.0	20,867.0	8,350.0	12,982.0	42,199.0	

Friday, August 30, 2024 Page 3 of 3

#### **Health Care**

BU PCode 66200 P723

## Contract by PCode Detail (Dollars in Thousands)

			FY 2026 Agency Request								
Fund	Account		#	Contract Purpose	Actuals	GF	OSF	ISF/IAT	FF	Total	Justification
10200	535100	Medical Services	1000	Medical Services	7,949.4	0.0	0.0	0.0	0.0	0.0	
10200	535100	Medical Services	1001	Cardiac Care	0.0	0.0	58.0	23.0	36.0	117.0	
10200	535100	Medical Services	1002	NOWCAP	0.0	0.0	6.0	3.0	4.0	13.0	
10200	535100	Medical Services	1003	Rocky Mtn PT	0.0	0.0	72.0	29.0	45.0	146.0	
10200	535100	Medical Services	1004	Share Medical MRI	0.0	0.0	65.0	26.0	40.0	131.0	
10200	535100	Medical Services	1005	Sottovento Surg Tech	0.0	0.0	195.0	78.0	121.0	394.0	
10200	535100	Medical Services	1006	SoCO CRNA	0.0	0.0	352.0	141.0	219.0	712.0	
10200	535100	Medical Services	1007	Stericycle Med Waste	0.0	0.0	12.0	5.0	7.0	24.0	
10200	535100	Medical Services	1008	UNM Med Group	0.0	0.0	65.0	26.0	40.0	131.0	
10200	535100	Medical Services	1009	UNM Locum	0.0	0.0	156.0	62.0	97.0	315.0	
10200	535100	Medical Services	1010	Concord Radiology	0.0	0.0	172.0	69.0	107.0	348.0	
10200	535100	Medical Services	1011	Peterson Lab	0.0	0.0	1.0	0.0	1.0	2.0	
10200	535100	Medical Services	1012	Qualivis Agency Clinical Staff	0.0	0.0	2,426.0	970.0	1,511.0	4,907.0	
10200	535100	Medical Services	1013	Nelson Ultrasound	0.0	0.0	221.0	88.0	137.0	446.0	
10200	535100	Medical Services	1014	Tricore Lab	0.0	0.0	160.0	64.0	99.0	323.0	
10200	535100	Medical Services	1015	Dilucente RN	0.0	0.0	10.0	4.0	6.0	20.0	
10200	535100	Medical Services	1016	MBK Locum	0.0	0.0	9.0	4.0	6.0	19.0	
10200	535100	Medical Services	1017	CO Springs Pathology	0.0	0.0	23.0	9.0	14.0	46.0	
10200	535100	Medical Services	1018	Anthony Pathology	0.0	0.0	28.0	11.0	17.0	56.0	
10200	535100	Medical Services	1019	Busby Coding	0.0	0.0	35.0	14.0	22.0	71.0	
10200	535100	Medical Services	1020	Pipeline Pharmacy	0.0	0.0	4.0	1.0	2.0	7.0	
10200	535100	Medical Services	1021	Intermountain Radiology	0.0	0.0	1.0	1.0	1.0	3.0	
10200	535200	Professional Services	1000	Professional Services	276.8	0.0	0.0	0.0	0.0	0.0	
10200	535200	Professional Services	1001	Werking Rev Contract Review	0.0	0.0	8.0	3.0	5.0	16.0	
10200	535200	Professional Services	1002	Aspen LTC Administrator	0.0	0.0	101.0	41.0	63.0	205.0	
10200	535200	Professional Services	1003	DZA Mcare Cost Report	0.0	0.0	13.0	5.0	8.0	26.0	
10200	535200	Professional Services	1004	United Credential Audit	0.0	0.0	18.0	7.0	11.0	36.0	
10200	535200	Professional Services	1005	WIPFLI RHC analysis	0.0	0.0	5.0	2.0	3.0	10.0	
10200	535300	Other Services	1000	Other Services	82.5	0.0	0.0	0.0	0.0	0.0	
10200	535300	Other Services	1001	EBO Collections	0.0	0.0	7.0	3.0	4.0	14.0	
0200	535300	Other Services	1002	Mobile Shredders	0.0	0.0	2.0	1.0	1.0	4.0	
10200	535300	Other Services	1003	NRA Collections	0.0	0.0	0.0	0.0	0.0	0.0	
10200	535300	Other Services	1004	Azalea Training	0.0	0.0	19.0	7.0	13.0	39.0	

Friday, August 30, 2024 Page 1 of 2 BU

#### State of New Mexico

**PCode** 66200 P723

## Contract by PCode Detail (Dollars in Thousands)

							FY 2026	Agency Requ	est		
Fund	Account		#	Contract Purpose	Actuals	GF	OSF	ISF/IAT	FF	Total	Justification
10200	535300	Other Services	1005	Oracle EMR Upgrades	0.0	0.0	15.0	6.0	9.0	30.0	
10200	535309	Other Services - Interagency	1000	Other Services - Interagency	0.0	0.0	0.0	0.0	0.0	0.0	
10200	535400	Audit Services	1000	DZA	57.7	0.0	37.0	14.0	22.0	73.0	
10200	535500	Attorney Services	1000	Legal	170.8	0.0	91.0	36.0	56.0	183.0	
	TOTAL EXP	ENSE			8,537.0	0.0	4,387.0	1,753.0	2,727.0	8,867.0	

Friday, August 30, 2024 Page 2 of 2

## DFA Performance Based Budgeting Data System Annual Performance Report

#### Agency: 66200 Miners' Hospital of New Mexico

Program: P723 Health Care

The purpose of the healthcare program is to provide quality acute care, long-term care and related health services to the beneficiaries of the miners' trust fund of New Mexico and the people of the region so they can maintain optimal health and quality of life.

Performa	nnce Measures:	2023-24 Target	2023-24 Result	Met Target	Year End Result Narrative
Efficiency	Number of days cash on hand	85	23	No	Reduction in HAP/TAP payments and inflation increasing expenses
Efficiency	Number of days in accounts receivable	50	63	No	Due to new EMR system causing interface issues with collection agency
Efficiency	Percent agency nursing staff to total nursing staff	25.00%	47.06%	No	Needed to fill nursing staff in the long term care facility
Efficiency	Rate of employee turnover	24.00%	31.80%	No	Employee attrition
Outcome	Annual percent of healthcare-associated infections	1.50%	0.0%	Yes	Targeted healthcare associated infection rate was met
Outcome	Average patient length of stay, in days, for the acute care facility	5	3	No	Targeted average patient length of stay for the acute care facility was met
Outcome	Percent of budgeted revenue collected	100.00%	87.59%	No	Unexpected issues with implementation of new EMR system & reduction in HAP/TAP payments
Outcome	Percent of occupancy at nursing home based on licensed beds	50%	68%	Yes	Targeted nursing home licensed bed occupancy met
Outcome	Rate of unassisted patient falls per one thousand patient days in the long-term care facility	3.00%	11.15%	No	Target was not met
Output	Average daily census	5	7	Yes	Targeted average daily census met
Output	Number of emergency room visits	5,500	5,145	No	Lower than expected volume
Output	Number of newborn births	65	76	Yes	Targeted newborn births met
Output	Number of outpatient visits	8,500	7,119	No	Lower than expected volume
Output	Number of rural health clinic visits	14,000	12,323	No	Lower than expected volume
Output	Number of surgeries performed	450	382	No	Lower than expected volume
Output	Number of visits to the outreach clinic	100	305	Yes	Targeted outreach clinic visits met
Quality	Percent of patients readmitted to the hospital within thirty days with the same or similar diagnosis	2.0%	.1%	Yes	Targeted readmission rate met
Quality	Rate of medication errors per one thousand medications administered	1.00%	.01%	Yes	Targeted medication error rate met

#### **Miners' Hospital of New Mexico**

#### **Performance Measures Summary**

P723 Health Care

Purpose:

The purpose of the healthcare program is to provide quality acute care, long-term care and related health services to the beneficiaries of the miners' trust fund of New Mexico and the people of the region so they can maintain optimal health and quality of life.

Perform	ance Measures:	2022-23 Actual	2023-24 Actual	2024-25 Budget	2025-26 Request	2025-26 Recomm
Quality	Percent of patients readmitted to the hospital within thirty days with the same or similar diagnosis	.0%	.1%	1.8%	1.8%	
Quality	Rate of medication errors per one thousand medications administered	.0%	.0%	1.0%	1.0%	
Output	Number of outpatient visits	6,591	7,119	7,000	7,000	
Output	Number of visits to the outreach clinic	300	305	200	200	
Output	Number of surgeries performed	620	382	475	300	
Output	Number of emergency room visits	5,097	5,145	5,000	5,000	
Output	Number of newborn births	67	76	65	65	
Output	Average daily census	7	7	5	5	
Output	Number of rural health clinic visits	12,834	12,323	13,000	12,000	
Outcome	Percent of budgeted revenue collected	80.0%	87.6%	100.0%	100.0%	
Outcome	Annual percent of healthcare-associated infections	.1%	0.0%	1.0%	1.0%	
Outcome	Average patient length of stay, in days, for the acute care facility	3	3	5	5	
Outcome	Rate of unassisted patient falls per one thousand patient days in the long-term care facility	5.7%	11.2%	3.0%	3.0%	
Outcome	Percent of occupancy at nursing home based on licensed beds	62%	68%	55%	55%	
Efficiency	Number of days in accounts receivable	54	63	50	50	
Efficiency	Rate of employee turnover	23.3%	31.8%	22.0%	22.0%	
Efficiency	Percent agency nursing staff to total nursing staff	21.7%	47.1%	20.0%	20.0%	
Efficiency	Number of days cash on hand	7	23	50	50	

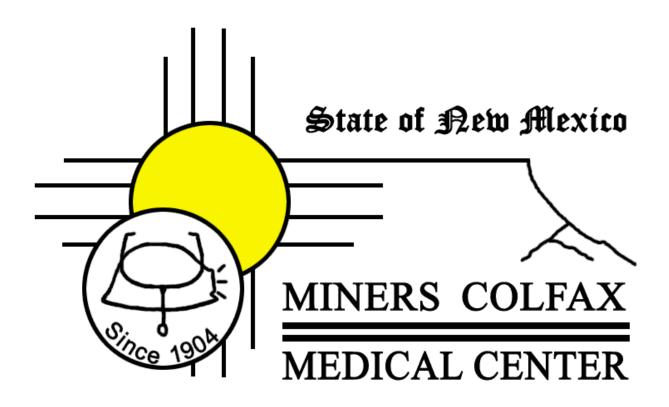
## Miners Colfax Medical Center Strategic Annual Plan and Initiatives

FY 2026

## Envisioning the desired future for MCMC

Strategic Initiative	What are we trying to accomplish?	How will we know if we were successful?
Quality & Patient Safety	Provide a highly reliable, high quality patient experience for persons choosing to receive care through MCMC	<ul> <li>♦ Achievement of Board Scorecard Targets</li> <li>♦ Annual Review of Contracts (Patient Services)</li> <li>♦ Patient Experience Survey (ER, IP, OP, Clinic) at or above 50th %tile</li> </ul>
Workforce Development	Recruit and retain highly skilled and trained workforce	<ul> <li>♦ Employee Turnover at or below CYE 2024 level</li> <li>♦ MEP completion rate of &gt;95% by due date</li> <li>♦ 20% Reduction in contract agency staffing</li> <li>♦ Conduct Leadership Development Days in Spring and Fall</li> <li>♦ Fill all Provider recruitment/# vacant positions</li> </ul>
Financial Health	Be good stewards of the limited resources entrusted to us	<ul> <li>♦ Achieve MCMC Budget Target(s)</li> <li>♦ Development and monitor Financial Health and Revenue Cycle performance measures</li> <li>♦ Timely completion of State Audit for FYE 2025 with unqualified opinion</li> <li>♦ Development of 3-year Capital Improvement Plan</li> </ul>
Operational Effectiveness	Improve key operational systems	<ul> <li>Compliance Program &amp; Plan developed and implemented</li> <li>Learning and Integration Plan for new clinic reimbursement models developed and implemented Rural Health Clinic (RHC)</li> <li>Meet regulatory standards for Emergency Preparedness</li> <li>Meet regulatory standards for Environment of Care</li> <li>CERNER EMR Optimization</li> </ul>

Community	<b>♦</b>	Become known as the pre-eminent provider of Care for Miner's and Mining related disease/illness at the local, state and national level	<b>\$</b>	Conduct minimum of two Mobile DOL Exam Clinics Meet all HRSA Grant Deliverable for the Black Lung Program
	<b>♦</b>	Serve as a community partner in working towards development of sustainable community health models related to behavioral health, addiction and substance abuse	♦	Complete all requirements within Medicaid Value Based Payment Program to include behavioral health coordination of patients presented to the MCMC Emergency Department
	<b>◊</b>	Serve as provider of choice for obstetrical care throughout NE NM	<b>♦</b>	Continue to advocate for funding to sustain the MCMC OB/labor-delivery unit to serve women of NE NM



Fiscal Year 2026
Miners Colfax Medical Center
IT STRATEGIC PLAN
September 3, 2024

Dave Shaver IT Director

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#### **EXECUTIVE SUMMARY**

MCMC is a key provider of quality healthcare in our community and Northeastern New Mexico. We are proud to be a 5-star facility listed in the top 100 hospitals of the nation. The dedication of our staff and leadership keeps us at the forefront of medical care for thousands of patients.

The MCMC IT Department provides a crucial supporting role in a heavily regulated industry that must meet numerous technical requirements and capabilities and yet run efficiently 24/7. Each year we face additional regulatory pressures, and an ever-increasing security threat landscape. These challenges require education, tools (both software and hardware), adaptability, and determination. Our IT Staff are dedicated, knowledgeable, and have built a great rapport with hospital staff to ensure that we can address problems timely and effectively but also focus on staying apace with changes in the healthcare and technology industries.

IT Staff here at MCMC consists of the IT Director, Systems Administrator II, and an IT End User Support Specialist I. Each member brings a wealth of knowledge and expertise to their role and provides a complete continuum of support for all systems and services.

This past year we have ramped up the onboarding process with the state's Cyber Security initiatives. We have made dramatic strides in our security posture now that we have the tools and oversight to ensure success.

We completed our migration to the use of State of New Mexico email, decommissioning our previous internal mail server.

This last year was filled with challenges but also numerous victories and we're proud of the work we've been able to accomplish and look forward to this coming year for more of the same.

MCMC, as always, remains dedicated to the mission and vision we have for our community. Our IT Department continues to provide and support those ends.

#### I. AGENCY OVERVIEW

#### A. AGENCY MISSION

The mission of Miners' Colfax Medical Center, a healthcare agency of the State of New Mexico, is to be a leader providing quality Acute Care, Long Term Care and related services to the beneficiaries of the Miner's Trust Fund of New Mexico and the people of Northeastern New Mexico and surrounding region.

#### **B. AGENCY GOALS**

**Career pathways & Mentoring** – Mechanism to further develop and expand healthcare career pathways and mentoring program within the community.

**Customer Service** – Become a center for exceptional customer service and building strong quality measures for the medical center.

**Finances** – Strengthen the financial position of MCMC by improving the efficiency of the revenue cycle and creating a positive cash flow and increasing the margin significantly.

**Government Collaboration** – Work with the State of New Mexico regarding our initiatives and seeking their support for providing ongoing resources, competitive salaries, and strategic planning.

**Pulmonary Program** – Create world renown and recognized pulmonary facility that will attract patients from throughout the United States.

**Staffing** – Design a recruitment and retention program to maintain a core group of health care professionals and reduce the turnover rate and need for outside contractors.

**Training** – Construct a comprehensive training program for the entire staff to develop exceptional quality skills.

**Outpatient Services** – Build a comprehensive primary and specialty care program based on evidence-based medicine and efficient management practices designed to meet our patients' health and wellness needs.

**Quality** – Construct and educate the staff on all the items that are necessary for an exceptional quality program that will produce high scores necessary for the medical center to provide high quality care and receive financial rewards.

#### C. VISION AND PRIORITIES

Miners' Colfax Medical Center is the premier regional center for northeastern New Mexico and southwest Colorado. MCMC's financial stabilization is a high priority to keep the medical center operating soundly today as well as in the future. MCMC's patient volume is increasing, and part of the vision is to meet all of the Medicare and Medicaid requirements to receive significant incentives. MCMC constantly looks at patient satisfaction scores to provide the highest quality of service, environment, sound billing principles, and establishing a solid foundation.

Current priorities include providing the medical center with the most current technology, providing seamless interfaces, high reliability with programs and the Internet, and helping the medical center to become financially stable.

#### D. AGENCY DESCRIPTION AND ORGANIZATION STRUCTURE

MCMC is a two-facility healthcare organization located in Raton, New Mexico. Our Acute Care facility at the southern part of town provides urgent and emergent care to members of our community. Our services include a rural health clinic, OB, ICU, and Level 4 Trauma ER. The Long Term Care facility cares for miners and other residents and is nestled against the foothills on the north end of town.

There are approximately 250 staff members including both permanent and contract employees.

#### II. IT ENVIRONMENT

#### 1. Major Applications

MCMC, being a healthcare facility, employs several EMR (Electronic Medical Record) software applications. These are large, complex systems involving many various servers and integrations. A large percentage of our users interact extensively with the EMR throughout the

entire process of a patient encounter, following them from the registration process through the conclusion of their billing.

Our primary EHR (Electronic Health Record) software is Cerner. It provides our core clinical documentation, medical records and billing. Legacy systems that maintain past records are still in operation. These include Centriq and Centricity. These systems operate in an archive mode to provide historical data that was not transferred to Cerner.

In our Long Term Care facility staff use Point-Click-Care as their EHR. This is a web/cloud-based application.

Other ancillary programs and supporting services are also in place to address the various regulatory requirements of healthcare but are not used facility wide.

The MCMC IT department works in tandem with the various support services to ensure these systems continue to run properly.

#### 2. Infrastructure

We are using VMware for both our primary server environment and our VDI deployment. Virtualization is used extensively to build and maintain our servers. The server environment runs on a 3-host cluster and runs over 40 servers providing various services. Our VDI cluster is 4 nodes running VMware Horizon.

Several other servers run as standalone as they provide out-of-band or third-party services and are managed by their respective support teams.

#### 3. Security

MCMC takes security very seriously and employs several services to help ensure that directive.

We use CarbonBlack as our primary endpoint and server antivirus solution. Its behavioral-based scanning provides robust protections and the web-based management console gives us granular access to threats and their methods. We regularly receive activity reports, daily threat reports, and follow up on any suspicious activity. We are also onboarded with DoIT's Microsoft Defender deployment, which offers us additional insights into means of increasing security in our environment.

MCMC was onboarded with the state's instance of RiskSense. Our monthly reviews and mitigation have seen an incredible improvement since going live. The oversight from DoIT and RiskSense support made this possible.

Staff are enrolled and taking the mandated annual cyber security training provided by the state. This has improved user engagement with our IT department, making them more aware and alert to possible attacks. They have also learned some good lessons through the state's email phishing scam tests.

MCMC is also actively incorporating the NIST (National Institute for Standards and Technology) guideline policies as mandated by the state to ensure compliance with industry best practices. Many changes have been implemented across our infrastructure. This project is still advancing, but we are making steady progress.

#### 4. Agency IT Certified Projects

The following projects keep MCMC moving forward both for maintaining operations, but for staying abreast with the ever-changing technology landscape.

PROJECT NAME							
Project Description	NIST / Cyber Security						
Estimated Project Costs	State provided / government sourced standards						
Current Funding	Completed						
Certified Project Phase	Q3, 2024						
Estimated Completion	Q4, 2024						
Strategic Priority	High						
	PROJECT NAME						
Project Description	Outreach Mobile Unit Internet Service						
Estimated Project Costs	\$5,000						
Current Funding	\$5,000						
Certified Project Phase	Q3, 2024						
Estimated Completion	Q3, 2024						
Strategic Priority   Enabling outreach clinics real time access to our EHR.							
	PROJECT NAME						
Project Description	Integration to State Microsoft Management (Defender/InTune)						
Estimated Project Costs	Provided by the state						
Current Funding							
Certified Project Phase	Q3, 2024						
Estimated Completion	Q4, 2024						
Strategic Priority	High						
Strategic Priority	Improve cyber security posture and						
	PROJECT NAME						
Project Description	Virtualization Server upgrade						
Estimated Project Costs	\$70,000						
Current Funding	In process						
Certified Project Phase	Q3, 2024						
Estimated Completion	Q4, 2024						
Strategic Priority	High – Past end-of-life, security findings, at capacity limits.						

**TABLE II.1: Current Certified IT Projects** 

#### 5. Workforce

#### A. Full Time Employees

MCMC has 3 FTE positions for IT, one each for IT Director, Systems Administrator II, and End User Support Technician I. All of our positions are on site. We do not telework except during off hours for on-call or emergency engagements.

Our staff are well trained and able to handle most situations. The span of our job titles allows us to both be specialized for advanced technical needs, but also able to cross-train and handle issues across the spectrum of the hospital's IT needs.

#### **B.** IT Professional Services Contractors

MCMC does not use outside IT contractors except for specific system builds as provided by the vendor. Most issues are addressed in house and while those that cannot are handled through support via our support contracts.

#### 6. Challenges

Our remote location necessitates addressing most IT projects and issues in-house. State purchasing processes, the price of the trip charges, and the time to schedule support visits makes handling our own issues a crucial factor in keeping our facility operating smoothly.

Limited funding is also a major challenge. To save money and/or avoid additional expenses we extend the life of hardware, utilize open-source software, find new uses for existing systems, and more to ensure that the facility runs efficiently.

With such a small department covering such a large number of computers and their peripherals, the loss of an employee is difficult. There are also limited applicants for job openings due to our remote location and limited local services. Though this is not a frequent issue, it does arise every couple of years or so. Onboarding someone new is a challenge due to the large number of systems we manage, and the breadth of technology deployed.

#### III. FY24 KEY ACCOMPLISHMENTS

[Provide a brief narrative as an introductory statement to describe agency FY23 IT accomplishments. In the format below, list the requested information to describe agency key accomplishments.]

#### A. FY24 STRATEGIC IT ACCOMPLISHMENTS

STRATEGIC PRIORITY 1 – Unified Communication						
Migration to state email system						
FY24 Strategy 1 Migrate all users to state O365 / Exchange						
Accomplishments	All users are now using their state email accounts					
Outcomes/Metrics	Users are completely switched					

FY24 Strategy 2	Retire old mail system
Accomplishments	Disconnect server from Internet for security
Outcomes/Metrics	Mail server no longer flagged for security findings
FY24 Strategy 3	User Education
Accomplishments	Staff were given basic instruction to use the new mail system and O365 apps.
Outcomes/Metrics	Users successfully logging in and using email.
FY24 Strategy 4	
Accomplishments	
Outcomes/Metrics	

STRATEGIC PRIORITY 2 – "Phase X" Cerner Rollout				
Facilitate completion of remaining Cerner modules.				
FY24 Strategy 1	CareAware Connect deployment completed. IT was deeply involved due to the WiFi access required and the extensive changes to our wireless infrastructure.			
Accomplishments	Wireless LAN update completed			
Outcomes/Metrics	CareAware devices deployed and operating as expected.			
FY24 Strategy 2				
Accomplishments				
Outcomes/Metrics				
FY24 Strategy 3				
Accomplishments				
Outcomes/Metrics				
FY24 Strategy 4				
Accomplishments				
Outcomes/Metrics				

**TABLE III.1: FY24 Strategic IT Accomplishments** 

#### **B. OTHER KEY IT ACCOMPLISHMENTS – FY24**

The MCMC IT Department strives to find a balance between maintaining facility operations with advancement of technology and compliance with cyber security best practices. Staying on top of the latest technology advancements

APPLICATION						
Accomplishment	No major changes to our key software systems.					
Value or Impact	This allows IT to focus on forward thinking projects and improve other aspects of technology.					
DATA						
Accomplishment	Successful transition of previous EHR system to archive state.					
Value or Impact	Centricity transitioned to archive. Data migrated to file share, old servers decommissioned.					
PROCESS IMPRO	OVEMENT					
Accomplishment	Capturing more data for systems management.					
Value or Impact	Provides redundant details for others to manage systems in the event of loss of staff or lack of staff availability.					
WORKFORCE						
Accomplishments	No changes. 3 FTEs.					
Value or Impact						
CUSTOMER SER	RVICE					
Accomplishments	We continue to maintain good rapport with staff.					
Value or Impact	Staff are comfortable calling IT and are confident that we will work to resolve their issues in a timely manner.					
TELEWORK						
Accomplishments	Removed old email system from Internet access.					
Value or Impact	Outdated system no longer presents a threat.					
SECURITY						
Accomplishments	Significant strides in meeting NIST Guideline policies and RiskSense findings.					
Value or Impact	Improved security to protect MCMC systems from attack and down time.					

TABLE III.2: Other Key IT Accomplishments – FY24

## IV. FY26 IT STRATEGIC GOALS AND STRATEGIES

[Include an introductory statement to introduce the following information.]

STRATEGIC PRIORITY 1 – NIST / Cyber Security						
Meeting the state	Meeting the state mandated guidelines and policies					
FY26 Strategy 1	Continue to onboard with the state's Defender and InTune systems					
Outcomes/Metrics	Percentage of completion					
FY26 Strategy 2	Ramp up compliance with the NIST Guidelines					
Outcomes/Metrics	Number of policies and line items in compliance vs. Total number of policies/items.					
FY26 Strategy 3	Mitigation of threats determined by RiskSense, Microsoft Defender and Carbon Black.					
Outcomes/Metrics	Monthly score reports showing progress and improvement.					
FY26 Strategy 4						
Outcomes/Metrics						

STRATEGIC PRIORITY 2 – Shoring Up Infrastructure					
Servers and other systems are reaching end of life					
FY26 Strategy 1 Refresh of our virtualized server environment					
Outcomes/Metrics Replacement of our physical servers and migration of all existing virtual machines.					
FY26 Strategy 2	Review Windows 10 end of life and move forward with updating all systems priot to end of support				

Outcomes/Metrics	Number of workstations updated to Windows 11 vs. Total workstations
FY26 Strategy 3	
Outcomes/Metrics	
FY26 Strategy 4	
Outcomes/Metrics	

STRATEGIC PRIORITY 3 – Website Accessibility Compliance						
Ensuring our we	Ensuring our website is available to individuals with disabilities					
FY26 Strategy 1	Strategy 1 Perform web presence assessment with accessibility standard WCAG 2.1 AA					
Outcomes/Metrics	Determine gap between current state against standard for accessibility standard.					
FY26 Strategy 2	Convert older documents to machine readable to ensure accessibility					
Outcomes/Metrics	All documents on website meet accessibility requirements.					
FY26 Strategy 3	Identify other public-facing services for review					
Outcomes/Metrics	Ensure all public systems meeting accessibility guidelines.					
FY26 Strategy 4						

TABLE IV.1. FY26 IT Strategic Goals and Strategies

#### V. IT FISCAL AND BUDGET MANAGEMENT

#### Information Technology (IT) Operating Budget (C1)

(To update this table, please double click on the embedded spreadsheet and add the required information. Before exiting the spreadsheet, please make sure to scroll up. Otherwise, the entries of this table will not be fully previewed.)

Agency Name	Agency Code		
Miners Colfax Medical Center	66200		
Base Request Operational Support of IT. Check one of the options below:	Flat Budget	Expansion from previous year	
Yes/No	Yes		

#### Revenue IT Base Budget (dollars in thousands)

Appropriation Funding Type	FY23 Actual	FY24 Actual	FY25 OpBud	FY26 Request	FY27 Estimate
General Fund	0.0	0.0	0.0	0.0	0.0
Other State Funds	2,186.0	1,702.0	1,764.0	1,817.0	1,817.0
Federal Funds	0.0	0.0	0.0	0.0	0.0
Internal Svc Funds/Interagency Transfer	0.0	0.0	0.0	0.0	0.0
Total	2,186.0	1,702.0	1,764.0	1,817.0	1,817.0

#### Expenditure Categories (dollars in thousands)

Category or Account Description	FY23 Actual	FY24 Actual	FY25 OpBud	FY26 Request	FY27 Estimate
Personal Services & Employee Benefits	386.0	423.0	448.0	448.0	448.0
Contractual & Professional Services	0.0	0.0	0.0	0.0	0.0
IT Other Services	1,800.0	1,279.0	1,316.0	1,369.0	1,369.0
Other Financing Uses	0.0	0.0	0.0	0.0	0.0
Total	2,186.0	1,702.0	1,764.0	1,817.0	1,817.0

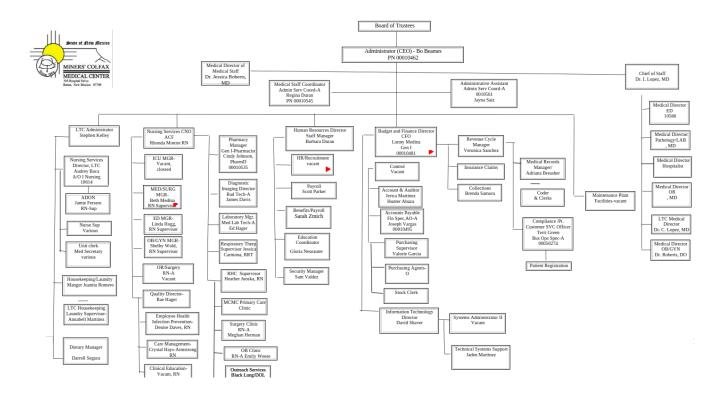
	Print Name	Phone	Phone Email Address	
Agency Cabinet Secretary/ Director (Mandatory)	Bo Beames	575-445-7722	bo.beames@mcmc.nm.gov	8/30/2024
Chief information Officer or IT Lead(Mandatory)	Dave Shaver	575-445-7871	dave.shaver@mcmc.nm.gov	8/30/2024
Chief Finance Officer (Mandatory)	Lonny Medina	575-445-7790	onny.medina@mcmc.nm.gov	8/30/2024

Agency Cabinet Secretary/Director Signature Chief Information Officer/IT Lead Signature Chief Financial Officer Signature

# VI. SPECIAL FUNDING, SUPPLEMENTAL, COMPUTER SYSTEM ENHANCEMENT (C2) FUNDING AND REAUTHORIZATION OF C2 APPROPRIATIONS

A. MCMC does not participate in C2 funding projects.

#### APPENDIX A-I: AGENCY ORGANIZATION CHART



## **APPENDIX A-II: IT ORGANIZATION CHART**

